

## 2018 FOREST HEALTH WATERSHED COORDINATOR PROGRAM

### GRANT APPLICATION

This is the Application form only for 2018 Watershed Coordinator Program grants under the 2018 Forest Health Watershed Coordinator Program Guidelines (Guidelines). The Guidelines detail the background and requirements to apply for funding under the program.

Applicants should familiarize themselves with the Guidelines prior to completing this Grant Application and refer to it for important dates and questions regarding the content of their submission.

Please use the Grant Application Checklist to ensure that all necessary materials are submitted to facilitate prompt application review. Prior to the application deadline, interested applicants may contact staff with questions.

Please prepare all materials using an easy-to-read font. When complete, please submit a digital version via email to the Department of Conservation [wcp@conservation.ca.gov](mailto:wcp@conservation.ca.gov).

You will receive acknowledgement upon the receipt of the application via email.

#### Application instructions

- Each application must contain all of the materials listed in the checklist below, **including the checklist itself.**
- Materials should be presented in the order indicated on the checklist.
- In the header or footer of each page of the application, applicants must include: (1) name of applicant, (2) watershed, and (3) sequential page numbers.
- Materials not specifically requested (e.g., press clippings or brochures) will not be considered during the evaluation.

All applications must include the following:

Checklist for Watershed Coordinator Program Grant Application	
1.	Cover Sheet-DONE
2.	Executive Summary-DONE
3.	Application Questions-DONE
4.	Work Plan-DONE
5.	Budget-DONE
6.	Map(s) -DONE
7.	Authorizing Resolution from Governing Body-DONE
8.	Collaboration and Support Letters-DONE
9.	Proof of Applicant Capacity-DONE
10.	Payee Data Record (STD 204)-DONE

1. Cover sheet for watershed coordinator program

<b>Project Information</b>	
Project Title	<i>Northern Sierra Forest Health Watershed Coordinator Program</i>
Location (County and/or City)	El Dorado County
District Number(s):	Senate: 1
	Assembly: 5
Watershed Coordinator Zone	Sierra Nevada
Target Watershed(s) (HUC 10 and/or HUC 8)	Tahoe/Truckee River Watershed (HUC 10, subregion 1605)
Grant Request Amount	\$235,000
Watershed Coordinator Costs	\$188,000
Administrative Costs	\$47,000
<b>Applicant Information</b>	
Applicant Name	Sierra Nevada Alliance
Organization Type	<i>Non-Profit</i>
Department/Office	N/A
Federal Employer ID Number	77-0343881
Mailing Address	PO Box 7989
	South Lake Tahoe, CA 96158
Contact Person	Jenny Hatch
Title	Executive Director
Phone Number	(530) 542-4546
Email Address	jenny@sierranevadaalliance.org

## **Narrative questions**

### **2. *Executive summary***

The Sierra Nevada Alliance (*the Alliance*), is pleased to submit a proposal to the Department of Conservation, for a *Northern Sierra Forest Watershed Coordinator*. The purpose of this proposal is to facilitate the development and implementation of watershed improvement plans consistent with the Forest Carbon Plan for the region. The geographic scope of this proposal is limited to the Tahoe Basin and Truckee River Watersheds; however, if deemed appropriate the Sierra Nevada Alliance is willing to expand this boundary to a larger Northern Sierra zone and develop a formal partnership with neighboring coordinator programs.

The Sierra Nevada Alliance celebrated its 25th year as a non-profit in 2018. The organization's mission is to protect and restore Sierra Nevada's lands, water, and wildlife, and to support the health, vibrancy, and resiliency of the region's rural and urban communities. We do this by strengthening the work of people and organizations committed to the environmental integrity of the Sierra, and by supporting individuals and groups on region-wide efforts consistent with our mission and core values. The Alliance and its nearly 55 conservation Member Groups have a unique opportunity to utilize and communicate this regional work to a broader network across the Sierra.

The Tahoe Basin and Truckee River Watershed were extensively logged, resulting in four key forest condition changes: (1) the loss of old, large-diameter trees and associated large downed logs; (2) a shift in species composition toward shade tolerant, fire-sensitive tree species (i.e., from pines to fir and cedar); (3) increases in fuel loads associated with the mortality of small-diameter trees; and (4) the presence of fuel ladders that facilitate crown fire (Gutierrez, Manley & Stine, 2017). In addition, fire exclusion, excessive livestock grazing, impacts from previous stand replacing wildfire, unmitigated placer mining, and road construction have impacted terrestrial and aquatic ecosystem function. This has resulted in altered fire regimes, heavy fuel loadings, and changed terrestrial and aquatic habitat composition and structure (USDA Forest Service, 2011). Today's forests are less structurally-diverse, less resilient to stress, more prone to catastrophic fire, and support a more narrow range of plant and wildlife species than forests of the past ("Forest Habitat Enhancement," 2018).

Goals of the state Forest Carbon Plan to be priorities of the Northern Sierra Forest Watershed Coordinator include: (1) expansion and improvement of forest management to enhance ecosystem health and resilience; (2) improvements to the health and resilience of forestlands across public and private ownerships; (3) restoration of wildfire- and pest-impacted areas; (4) exploring sustainable commercial timber harvesting operations; (5) restoration of mountain meadow habitat; (6) reduction of conversion to non-forest uses; (7) creation of capacity for collaborative planning and implementation at the landscape and watershed level; and (8) protection and management of forests. In addition, the Alliance will seek participation from diverse stakeholder groups of public, private and non-profit partners to develop a Watershed Improvement Plan that will be added to the Alliance's new five year strategic plan to be developed in the spring of 2019. The Forest Watershed Management Plan, and lessons learned from the collaboration, will be used to leverage this grant to attract additional investments to the Northern Sierra that will support regional watershed stewardship and implementation projects. In addition, the Alliance will marry this program work with that of their Climate, Sierra Nevada Americorps Partnership, Advocacy, Science, and Member Group Programs. The Alliance is also currently in collaboration with the Sierra

Nevada Conservancy to pilot a workforce development program for increased pace and scale forest health projects across the Sierra. This “Sierra Corps Pilot Program,” is up for recommendation from SNC staff at the upcoming March 7th board meeting for a two year grant to hire six forestry fellows. The Alliance is hopeful about the possible opportunity to partner the Sierra Corps Pilot Program with the Forest Watershed Coordinator Program and match funds for increased forest watershed coordination and implementation.

Some of the key additional partners for this program include the existing Tahoe-Sierra Integrated Water Management Program partners, local Conservation Districts, Truckee River Watershed Council, California Tahoe Conservancy, Lake Tahoe Basin Management Unit and Tahoe National Forest, Sierra Business Council Climate Adaptation Mitigation Partnership (Sierra CAMP), local Fire Safe Councils, UC Cooperative Extension, and local government partners (City of South Lake Tahoe and the Town of Truckee). The Alliance plans to help facilitate and collaborate with all of the cross-environmental sector (climate, watershed, transportation, and forestry) working groups as well.

### **3. Application questions**

The questions below are designed to solicit specific facts regarding how the proposal addresses the Forest Health Watershed Coordinator Program goals and objectives. Please respond to all questions in the order listed and clearly label each question and answer. Points will be attributed to each section and not to individual questions. If a question does not apply to your proposed work, indicate that it is not applicable (“N/A”).

Demonstrated need (20 Points)

#### **I. Current Watershed Conditions/Potential Benefit to the Watershed**

##### **a. Describe how the watershed encompasses forest lands with characteristics and indicators prioritized by the Forest Carbon Plan:**

The Forest Carbon Plan (Plan) describes current forest conditions throughout California based on current science, and lays out the methods for achieving future desired conditions. Forests within The Tahoe Basin and Truckee Watershed (watershed) have many of the characteristics and indicators described in the Plan including susceptibility to climate driven stressors and shifts to non-forest cover, carbon sinks such as old-growth or late-seral stands, high tree mortality from drought and beetle related die-off, and others including development risk, previously treated forests in need of follow-up treatment. The diversity of current conditions and potential opportunities make the watershed a priority for implementation. Specific details of how the watershed conditions and potential benefit of working towards the Forest Health Watershed Coordinator Program goals and objectives, as related to the Plan’s desired future conditions, are described in the sections below.

#### **Forests projected to be at risk due to climatically driven stressors.**

Climate scientists have projected that median annual temperatures in the watershed could increase 7°F to 9°F by the end of the twenty-first century (UC Davis, 2018). The average annual temperature recorded at the Tahoe City station has risen by about 2°F in the last century (1910 to 2008); driven by increases in average nighttime temperatures (Forest Service, 2012). The rise in nighttime temperatures at Tahoe City is higher than at other California locations and may be linked to Lake Tahoe’s thermal mass preventing

surface water temperatures from increasing more than 1°F in the last 25 years (Forest Service, 2012). Lake Tahoe's volume-average temperature was the highest on record in 2017, even warmer than the previous two years. The surface temperature of 68.4°F in 2017 is the highest ever recorded, a 6.1°F increase above the previous year, largely due to low winds. Rising air temperatures and changes in precipitation patterns are leading to an increased risk of high severity fire and shifts in species ranges, presenting complex challenges (Forest Service, 2016)

Predicted climate changes in the watershed will result in a higher elevation snowline and may result in a change in overall precipitation. Snowpack will be reduced when a greater proportion of precipitation falls as rain, which will cause early runoff in the Truckee Rivers High Sierra headwaters. Currently this water storage system is not prepared to manage the inevitable change in runoff. About 32 percent of precipitation at the Tahoe City weather station, located at a central location for the watershed, falls as snow, compared with 52 percent at the beginning of the last century (UC Davis, 2018).

Predicted climate changes will also result in more extended periods of drought, ranging historically from about 2 – 4 years of every decade deemed as drought years, to several more years and a higher number of consecutive years of drought. Between 2012 and 2016, the watershed experienced one year of moderate and two years of severe and exceptional drought (National Drought Mitigation Center, 2017). Wildfire trends in California show an increase in wildfire frequency, heat intensity, land area burned and cost in human lives and assets. Drought conditions coupled with high risk wildfire forest conditions in the watershed exacerbates the risk.

#### **Stands with existing large trees.(old growth layer)**

The watershed has many areas containing larger trees. Given the area's proximity to the original route across the Sierra Nevada, there were many homesteads established, which likely contributed to protecting the larger trees. There is a checkerboard ownership pattern of Forest Service and private land ownership in the Tahoe National Forest. Forest management on private land varies greatly but some of these parcels have trees greater than 100 inch diameter at breast height (dbh). In addition to remnant patches on private land, the watershed has a relatively high number of Protected Activity Centers (PACs) and Home Range Core Areas (HRCA's) for California spotted owl and northern goshawk. The PACS require a 40 to 70 percent canopy cover and therefore limit timber harvesting and forest thinning, resulting in large stands of dense trees. Most of these areas also contain existing large trees or old growth forests. Because of the density of trees in these areas the existing large trees are at even greater risk of wildfire thereby placing sensitive habitat at risk. Furthermore, although small diameter trees sequester a large amount of carbon given their high volume, they are at greatest risk of burning, whereas larger trees are more resilient to fire, therefore land managers are thinning small diameter to protect the largest trees. The Lake Tahoe Basin Management Unit is interested in a consensus-based process to explore conducting forest treatments in the PACs to reduce wildfire risk while also minimizing disturbance to sensitive species and habitat.

#### **Forests at high risk of type-conversion (e.g., forest to shrub or grass vegetation); eastern sierra at risk**

For over one hundred years, wildfire has been suppressed and forest density has increased causing forest type conversion from a pine dominated forest to one with more shade tolerant species. The Tahoe Basin and Truckee watershed have experienced a high level of fire suppression, heightened by the

presence or development and recreation in the region. To address this change and slow the type-conversion, the primary forest managers are following these objectives to guide restoration of forest structure, function, composition, and resiliency in the major forest types: (1) thinning to move overabundance of closed mid-seral to open mid-seral or accelerate movement from one seral stage to the next to advance the ecological succession toward a healthy forest; (2) creating openings in the over dense forest that supports establishing forests that better mimic historic species selections and density. The watershed has many areas that would benefit from these prescriptions.

### **Areas with high habitat values at risk, such as spotted owl Activity Centers**

The watershed has several different sensitive forest species including: California spotted owl, northern goshawk, American marten, sooty blue grouse, bald eagle, great grey owl and mountain quail. In addition federally listed species including Lahontan cutthroat trout, Sierra Nevada yellow-legged frog, Tahoe yellow cress, and whitebark pine are located within the watershed. The watershed also has a relatively high number of PACs and HRCA's for California spotted owls and northern goshawk. Most of the important habitat for the endangered California spotted owl occurs on National Forest Service lands, including the Tahoe National Forest, and the western half of the LTBMU has also been recognized as an important habitat for the California spotted owl (Gutierrez, Manley, & Stine, 2017). Marten populations have experienced a significant decline during the last few decades in the Central Sierra and in the Truckee Watershed (North, 2012); forest management can aid in establishment and support of suitable habitat for this species.

Whitebark pine has experienced high mortality. To survive and thrive, whitebark pine must have stand density, age distribution, and structural heterogeneity that are resilient to disturbance (e.g., wildfire and climate change) and resistant to pathogen infestations (such as white pine blister rust and mountain pine beetle). Sugar pine and western white pine, other five-needle pine trees, are also at risk of blister rust.

### **Areas that need to be reforested after high mortality events;**

In 2016, the Governor's Tree Mortality Task Force named El Dorado, Placer, and Alpine Counties three of the top 10 the most at-risk counties for tree mortality caused by bark beetle out of ten. The Tree Mortality Response Team (led by CAL FIRE) has prioritized the US Forest Service Lake Tahoe Basin Management Unit (LTBMU) and Tahoe National Forest given the increased tree mortality (Tree Mortality Task Force, 2016). Forest surveys from before and after the drought (2009 to 2017) show an increase in tree mortality at all three elevation zones: lower montane, upper montane and subalpine (UC Davis, 2018). Ground zero for mortality was south of this area in the Sierra Nevada; however, during the drought, there was a clear trend of the tree mortality moving north. The fact the watershed has been less impacted than surrounding areas (even the western portion of the Tahoe National Forest) affords opportunity to proactively restore the forest and reduce the risk of greater pest infestation.

A primary goal to ensure success for post-wildfire restoration is reforestation of burned areas within one to two years before an unmanageable amount of shrubs grows in, resulting in a vegetation type conversion. Forest vegetation conversion from mixed conifer to shrubs results in less capacity to store carbon and a more fire prone landscape. As mentioned earlier, the forest conditions are reported as high risk for both wildfire and pest infestation but to date there has not been a large loss of forested areas from high tree mortality. This affords forest managers the opportunity to aggressively restore forest resiliency in strategic locations that offer the greatest restoration benefit in order to prevent high mortality events.

There are also efforts in the watershed to re-establish specific tree species that have been lost due to non-native fungus, bark beetle and other causes. For example, the Sugarpine Foundation, a local non-profit organization, has planted Sugarpine on over 2,000 acres in the watershed to replace those that have died from blister rust, a non-native fungus.

**Forests at risk of conversion to other uses, including development and agriculture.**

The Tahoe/Truckee area has been under threat of high levels of development for decades. Multiple large development projects have been proposed and in many cases community and environmental groups have organized opposition and filed lawsuits opposing proposed developments. Since 2010 multiple legal actions have been filed against development project proposals in Martis Valley, located between the Lake Tahoe Basin and the Town of Truckee, along Highway 267. There is finally an agreement in place to limit the development and provide a fund protecting the natural resources in this expansive valley. This process took over a decade to complete and distracted elected officials and planners from more proactive conservation planning.

This populated watershed in the Sierra Nevada also has an enormous and ever growing visitor rate. Interstate 80 and State Highway 50 are the most highly traveled routes crossing the Sierra Nevada mountain range and the routes cross through the watershed. The majority of wildfires are started by human ignitions. The large amount of through traffic, visitors and residents place the area at very high risk for wildfire. The LTBMU estimates over 5.7 million visitors per year (Forest Service, 2016). Trends show visitor rates continuing to grow as Reno and Sparks, NV, Sacramento and the San Francisco Bay area continue to increase in population. The greater Tahoe/Truckee area serves as the primary recreation area for millions of international and U.S. visitors.

**Previously treated areas that are in need of follow-up “maintenance” treatments, which are generally less costly and may be able to be accomplished via prescribed fire.**

The primary land manager in this watershed is the US Forest Service. Both the Tahoe National Forest and the LTBMU prioritize forest restoration and wildfire risk reduction for their annual budgets. Both forests have also had phenomenal success at securing additional resources from federal, state (CA and NV), private sources and foundations to treat more acres of forest in order to build resiliency and reduce negative impacts of mega wildfires.

These two National Forests have committed funds to address a backlog of fuels reduction projects that are NEPA-ready. There are thousands of acres of funded forest treatment projects to be implemented over the next several years. Most of these treatments are considered first entry and therefore involve removing large volumes of small diameter trees and understory brush. Many of the projects include prescribed burning, once the fuel load is reduced, to return natural fire to the forest and treat far more acres at a lower cost. The Tahoe National Forest has prioritized the Truckee Watershed and is directing more resources toward forest health and biomass removal work here. Much of the WUI on public lands, in the Watershed, will be treated in the next few years. There is progress being made on private lands as homeowners are offered assistance by CALFIRE and local fire districts to clear trees and brush from around homes.

The next stage of forest treatment in the WUI will be second entry fuels reduction involving far less volume of biomass removal at a cost reduction. Where feasible, prescribed understory burning will be used to reduce ground fuels. Prescribed burning is the best forest prescription to treat the highest number of acres in the least amount of time and at the lowest cost. It is now common thought that the only way to



build resiliency in California forests, to avoid high mortality from mega wildfires and pest infestation, is to substantially increase the amount of acres burned per year.

If funded, this new position in the watershed will coordinate the following major land managers: Forest Service, California Tahoe Conservancy, California State Parks lands, and private lands, which the majority are State Responsibility Areas (SRAs) for wildfire fighting, to help direct future resources in strategic locations that provide the greatest amount of benefits and co-benefits.

**Describe the watershed's current condition and cite any formal studies, reports, or research papers that support the description. Do not attach the actual studies or reports; citations are sufficient.**

Comstock-era logging, fire exclusion, livestock grazing, and other past management practices have significantly altered ecological conditions throughout the Truckee Watershed. These practices have contributed to increased forest vulnerability to drought, disease, and insect outbreaks, as well as high severity, stand-replacing wildfire, increasing risks to communities, natural resources, and scenic quality. In addition, fire exclusion has resulted in encroachment of shade-tolerant conifers into meadows and aspen stands, and their ecological and scenic values are at risk. The primary forest land managers are approaching this with a more complete integration of restoration efforts to successfully restore natural ecological processes and enhance and maintain the scenic quality for which the Truckee Watershed is renowned, while reducing wildfire hazard to communities and key wildlife habitats (Forest Service, 2016).

Compared to pre-Comstock conditions, forest types are structurally more homogeneous, and stand densities have increased in the montane and upper montane zones. Late seral conifer forests are underrepresented compared to pre-Comstock conditions, and post-fire early seral conditions are found in large contiguous blocks rather than in scattered patches. Overall, these changes have had a negative effect on biodiversity, and forest resilience to fire, drought, insects, and pathogens has been compromised.

Furthermore, the extensive Comstock-era logging resulted in a number of important forest condition changes in the LTBMU. These include the loss of old, large-diameter trees and associated large downed logs; a shift in species composition toward shade tolerant, fire-sensitive tree species; increases in fuel loads consisting of small-diameter trees and understory brush; and the presence of fuel ladders that facilitate crown fire (Gutierrez, Manley, & Stine, 2017). Terrestrial and aquatic ecosystem function have been negatively affected by additional activities such as fire exclusion, excessive livestock grazing, unmitigated placer mining (in the Truckee area), and road construction. This has resulted in transformed fire regimes, heavy fuel loadings, and altered habitat composition and structure (Forest Service, 2011). Today's forests are less structurally-diverse, less resilient to stress, more prone to catastrophic fire, and support a more narrow range of plant and wildlife species than forests of the past (Forest Climate Action Team, 2018).

Higher temperatures, competition for water resources, and increased prevalence of bark beetles in the region are significant stressors, and they are contributing to rapid rates of tree mortality in these forests. Although many trees are green and appear to be healthy, thanks to increased rainfall and snow from

2016-17, a substantial number are still stressed, due in large part to invasion of bark beetles (Forest Service, 2019).

Important environmental services provided by these watersheds' forests, including carbon sequestration, clean air and water, habitat for aquatic animals are already being threatened by major disturbances. Floods and droughts are expected to increase in frequency and intensity, and wildfire and disease impacts are projected to rise as well, creating extended periods of high fire risk and large increases in affected areas. In addition, these drastic perturbations will inhibit the forests' ability to provide the vast array of outdoor recreation opportunities it currently offers (Forest Service, 2019).

The USDA Forest Service Forest Health Protection Program forecasted insect and disease-related tree mortality across the United States from 2013 to 2027. The results showed that trees in the Tahoe National Forest and the LTBMU are facing significant losses from insects and disease. Without an aggressive coordinated effort among the region's public agencies, the private sector and key stakeholder groups, the region is likely to face devastating impacts, with approximately 30% of the forested area at risk; however, a robust forest health program in the region could help to prevent, or at least slow, these impacts (Forest Climate Action Team, 2018).

In recent years, bark beetles have indeed been causing significant tree mortality in the Sierra Nevada, in large part due to the absence of frequent understory fire, which increases stand density and tree competition making the forests more susceptible to bark beetle attack. Mountain pine beetle populations are expected to thrive under future climatic conditions, such as increased temperatures in higher latitudes and elevations. In addition, drought is one of the more important factors influencing tree susceptibility in the Sierra Nevada, suggesting changing climatic conditions could significantly alter the amount and distribution of bark beetle-caused tree mortality, particularly in dense stands (North, 2012).

**Describe how the watershed coordinator would benefit the watershed. The response should address:**

**The watershed-related goals in your organization's strategic or long-range plan, the connection between the Forest Carbon Plan and those goals, and how a watershed coordinator would help your organization achieve these goals. Specific problems and issues on public and/or private land within the watershed, and how a watershed coordinator would help to address these problems.**

The mission of the Sierra Nevada Alliance is to protect and restore Sierra Nevada lands, water and wildlife and to support the health, vibrancy and resilience of the region's rural and urban communities. We do this by strengthening the work of people and organizations committed to the environmental integrity of the Sierra, and by supporting individuals and groups on region-wide efforts consistent with our mission and core values. The Alliance holds a vision of the Sierra that will benefit both natural and human communities, with clean air and water, healthy and resilient forests and ecosystems, wild and scenic rivers, and abundant wildlife. In 2019, the Alliance will update its Strategic Business Plan for a new 5 year vision. This program will fold into the priorities of creating expanded watershed, climate, and forest health resilience goals.

In alignment with the current Alliance Strategic Plan, the placement of a Watershed Coordinator will assist in meeting our goals by affecting an even greater impact and efficiency of conservation work across program areas. This coordinator can work directly with our Climate Program, Advocacy, Watershed, and Communications staff along with our Member Groups to bring better synergy, communication, and effectiveness to conservation projects. Below are direct goals from the Alliance's 2017-2018 Strategic Operating Plan that this project would complement:

"Member Group Program Goals-

1. Goal: Provide a comprehensive suite of useful resources to member groups to build their effectiveness and stability.
2. Goal: Empower member groups to lead and achieve success on the environmental issues most important to them.

Climate Program Goals-

1. Goal: Coordinate and provide opportunities for member groups and partners to effectively provide strategic and science-based input to important regional plans including: upcoming forest plan revisions (starting with the Inyo, Sequoia and Sierra National Forest Plans), IRWMs and the Sierra Water Workgroup, creation and implementation of Sustainable Community Strategies and county and city-wide general plans and climate action plans.

Sierra Science Program Goals-

1. Goal: Author, compile and provide access to the best available science about key environmental issues in the Sierra Nevada.
2. Goal: Build lasting coalitions and partnerships to share scientific information and promote research about Sierra-wide issues.

Sierra Appreciation Program Goals-

3. Lead or facilitate opportunities for Sierra Nevada residents to: engage with Sierra lands, water and wildlife; learn more about key environmental issues in the Sierra; meet other conservation-minded citizens and organizations; and learn about important environmental issues in their specific geographic area." *-taken from the Alliance's on-going operations plan 2017-2018.*

(<https://sierranevadaalliance.org/wp-content/uploads/Sierra-Nevada-Alliance-strategic-plan-2017-2018-FINAL-ps.pdf>)

The overall goals to be priorities of the Northern Sierra Region Watershed Coordinator include:

- Expansion and improvement of forest management to enhance ecosystem health and resilience
- Improvements to the health and resilience of forestlands across public and private ownerships,
- Restoration of wildfire- and pest-impacted areas
- Economic development for biomass
- Restoration of mountain meadow habitat
- Creation of capacity for collaborative planning and implementation at the landscape and watershed level
- Protection and management of forests.

In addition, the Alliance will seek participation from diverse stakeholder groups of public, private and non-profit partners to develop a Watershed Improvement Plan. The Forest Watershed Management Plan, and lessons learned from the collaboration, will be used to leverage this grant to attract additional investments to the Northern Sierra that will support regional watershed stewardship and implementation projects. The

Alliance will marry this program work with that of the Climate, Sierra Nevada Americorps Partnership, Advocacy, Science, and Member Group Programs. The Alliance is currently in collaboration with the Sierra Nevada Conservancy to pilot a workforce development program for increased pace and scale forest health projects across the Sierra. This “Sierra Corps Pilot Program,” is up for recommendation from SNC staff at the upcoming March 7th board meeting for a two year grant to hire six forestry fellows. The Alliance is extremely excited about the possible opportunity to partner the Sierra Corps Pilot Program with the Forest Watershed Coordinator Program and match funds for increased forest watershed coordination and implementation.

The Alliance’s *Sierra Forest Watershed Coordinator* will help the Alliance meet its goals by integrating and coordinating numerous efforts currently underway. All of these efforts align with the goals of the Forest Carbon Plan directly and fulfill the mission and vision of the Alliance to create a resilient Sierra. This will include:

1. Updating or developing watershed improvement plans
2. Establishing priorities and implementation strategies consistent with the California Forest Carbon Plan, California’s Water Plan, and CAL FIRE’s Forest Health Plan
3. Facilitating watershed-scale collaborations
4. Providing outreach and education to diverse stakeholders
5. Increasing the pace and scale of forestry projects via workforce development.

**Direct benefits a watershed coordinator would provide to the watershed and what methods will be used to measure and evaluate the watershed coordinator's direct benefits to the watershed. Any existing watershed coordination efforts currently in place, gaps in coordination, and how the watershed coordinator will fill those gaps.**

The direct benefits a watershed coordinator would provide to the Northern Sierra include providing much needed facilitation and connection between resource working groups to help find overlap and agreement towards the development of a watershed plan for addressing forest health.

The primary partners include Sierra Nevada and Tahoe Conservancies, CAL FIRE, U.S. Forest Service, USDA Pacific Southwest Research, the Nature Conservancy, California Forestry Association, National Forest Foundation, Tahoe-Sierra IRWM, grassroots 100% climate committees, jurisdictional partners (City of South Lake Tahoe, Truckee etc.), Tahoe Resource Conservation District, Alliance Member Group NGO partners, UC Cooperative Extension, Tahoe Transportation District, Sierra CAMP, Lake Tahoe West, and local Fire Safe Councils. This Initiative seeks to accelerate implementation of large landscape forest health projects and support nearby biomass utilization infrastructure, while providing the opportunity to explore innovative process, investment and governance tools. Its focus is acres of land including and surrounding the Lake Tahoe Basin Management Unit and Tahoe National Forests. The Tahoe Truckee River Watershed Region needs support coordinating the sophisticated web of working groups to help provide cohesion and efficiency towards implementation. The largest current gap is that many of these different environmental sector groups are working in a vacuum and not communicating at a higher vision. The Forest Watershed Coordinator will help provide an “Alliance,” amongst all of these efforts and help template these models and provide collaborative tools that can be used across the Sierra.

**Consistency with the recommendations of the Forest Carbon Plan (25 Points):**

- II. **List the overall goal(s) that the watershed coordinator will focus on during the grant period. Goals are a statement of the long-term, broad vision for the watershed; they should exhibit significant benefits for the watershed and may take a while to achieve. For example, a goal may be: To improve forest health in the XYZ River watershed.**

The overall watershed goals to be priorities of the Northern Sierra Region Watershed Coordinator during the grant period include:

- Create a long-standing collaborative forest management executive leadership group to guide forest management planning and watershed assessment by integrating the forest management planners, climate change experts, watershed groups, and others.
  - Research and identify locations for forest management activities, in line with federal priorities, throughout the Truckee Watershed
  - Implement projects identified through the watershed assessment and collaborative forest management process
  - Provide public engagement through documentation and marketing of restoration success, education of interested parties or groups, and public comment on proposed projects.
- **Describe how each goal relates to at least one recommendation or action outlined in the Forest Carbon Plan.**

To summarize the project goals, the Northern Sierra Region Watershed Coordinator will 1) create forest management leadership and watershed assessments, 2) identify and 3) implement forest management activities, and 4) provide public education and engagement throughout the process. These activities will support the following recommendations and actions outlined in the Forest Carbon Plan:

- Significantly increase the pace and scale of forest and watershed improvements
- Support Federal goals and actions to improve forest and watershed health and resiliency
- Innovate solutions for wood products and biomass utilization to support ongoing forest management activities
- Support key research, data management, and accountability needs
- Expansion and improvement of forest management to enhance ecosystem health and resilience
- Improvements to the health and resilience of forestlands across public and private ownerships

**Identify and discuss the tasks that will be implemented to support each goal. Each goal must have one or more tasks. A task is a significant step that must be completed to achieve a goal. Tasks must focus on outcomes rather than the methods used. For example, a task related to the goal above may be: Conduct thinning and removal of dead and dying trees in XYZ Watershed. Tasks must be directly related to the required and eligible activities outlined in the Guidelines.**

**For each task, discuss the sub-tasks that will be completed. Describe why this approach was chosen to address issue(s) within the watershed. Describe the connection between sub-tasks and tasks and how they will contribute to the completion of each goal.**

**Tasks:**

In order to meet the goal of having a forest management leadership group involved in the preparation of watershed assessments, identification and implementation of forest management activities, and public engagement throughout, the Northern Sierra Region Watershed Coordinator will complete the following tasks.

- a. Updating or developing watershed improvement plans
  - i. Develop a Technical Advisory Committee
  - ii. Research all existing plans
  - iii. Draft plan
  - iv. Garner public input
  - v. Finalize and publish

The first task and sub-tasks relate to the formation of the leadership group, and formation of updated and inclusive management plans for the watershed. By having a technical advisory group review and help draft the plans, agency planning and goals will be incorporated from the beginning and implementation will be more streamlined.

- b. Establishing priorities and implementation strategies consistent with the California Forest Carbon Plan, California's Water Plan, and CAL FIRE's Forest Health Plan
  - i. Garner TAC & partner input priorities into watershed improvement plan
  - ii. Gather all relevant plan priorities to incorporate into plan
  - iii. Determine how Sierra Corps Pilot Program can best address needs if funded

In order to provide forest management projects that meet agency goals, permitting requirements, etc., the priority projects and implementation strategies will be developed in coordination with the agencies. The second task a sub-tasks will ensure that consistency with requirements has been met and that the technical advisory committee and management groups are being engaged appropriately. The sub-tasks, involve reach outs to groups involved and the gathering of relevant information for the planning process.

- c. Facilitating watershed-scale collaborations
  - i. Create a comprehensive stakeholder list and working groups
  - ii. Determine the most efficient means for collaboration (both on-line tools and in-person)

To create collaboration, and support the watershed goals or a guiding leadership group, the sub-tasks of creation of stakeholder and working groups, and efficient collaboration, will provide the means to facilitate the necessary collaboration to achieve meaningful progress on forest management and implementation within the watershed.

- d. Providing outreach and education to diverse stakeholders
  - i. Incorporate priorities into overall watershed plan

- ii. Develop a sub outreach and education action plan
- iii. Involve Alliance AmeriCorps Members and additional staff to execute

This task will ensure public involvement and support, through the sub-tasks of education and outreach planning, involve of AmeriCorps to implement the outreach and planning in a cost effective manner, and incorporating public comment into the overall watershed plan so that stakeholder groups are engaged and supportive from the outset.

- e. Increasing the pace and scale of forestry projects via workforce development.
  - i. Continue to seek funding for Sierra Corps workforce program
  - ii. Identify priorities, seek host site/project partners
  - iii. Implement Sierra Corps Fellows

To support the identification, implementation, and outreach goals identified, the pace and scale of projects will be improved (task e), through the sub-tasks identified. Implementing AmeriCorps workforce expansion including fellows, and identification of priorities and host sites/projects, an efficient and cost effective workforce will be created that can implement the forest projects identified.

- **Performance Measures: Explain the methods that will be used to measure the effectiveness of the watershed coordinator's efforts. Each task must include a performance measure. Performance measures are quantifiable standards that measure the success of a task and the task's direct benefit to the watershed. Performance measures are verified through data or information collection. Performance measures are generally reported as numbers, ratios, or counts. Performance measures go a step beyond reporting the completion of activities, the number of meetings held, or the number of attendees at an event. Effective performance measures should quantify the direct benefit to the watershed. For example, the number of acres treated or the percent type conversion avoided could be used to measure direct benefits to the watershed. A performance measure should not be a list of tasks completed.**

Task a). Have the technical advisory committees been created, met regularly, and finalized watershed planning within the Truckee Watershed? How many acres of forest management projects are planned, implemented, or upcoming under the revised or new planning documents?

Task b). Are the forest management planning documents consistent with the listed plans? Have agencies provided input and agreed on planning strategy?

Task c). Has collaboration increased in the watershed? How many groups have been included in the process? Have these groups had projects implemented under the plan, and for how many acres? Groups will take a survey and rate the collaborative process and give suggestions for future improvement. Is the collaborative process a success as determined by group consensus and forest management activities supported?

Task d). Have the outreach and education plans been prepared and accepted by the forest management leadership group? Provide metrics for education and outreach, are these numbers (# people reached, programs given, etc.) meeting the goals of the education and outreach plans?

Task e). Has workforce development progressed? Measured by number of projects completed, staff, AmeriCorps members working, acres treated, and sustainability to support these positions and projects during a five year time period.

***Collaboration (25 Points):***

- III. **Describe any existing partnerships that will be leveraged to meet the goals identified above. Identify all partners and describe their contribution to the proposal, including cash or in-kind match, and the history of the partnership. Provide letters of support from partners that clearly outline the partner's role in the proposal and any direct support they will provide the watershed coordinator. Letters of support should include:**
- a. An explanation of the entity's relationship with the applicant.**
  - b. A description of the entity's jurisdiction as it relates to the watershed.**
  - c. A description of any intended contributions (e.g. financial contributions, donated staff time or resources) to support the watershed coordinator.**

Sierra Nevada Alliance will leverage several existing relationships to accomplish the above goals, and to forge new partnerships. Sierra Nevada Alliance has roughly 50 member groups throughout the Sierra with whom we have a relationship of partnership and collaboration. For this grant the Sierra Nevada Alliance has received initial letters of support from the following partners.

- American Forests
- California Urban Streams Alliance
- University of California Agriculture and Natural Resources
- Sierra Nevada Conservancy
- Sierra Business Council
- Truckee River Watershed Council
- Shasta Valley Resource Conservation District
- Tahoe Resource Conservation District
- Trout Unlimited Truckee

The following provides a description of the partner's relationship with the Alliance, their jurisdiction as it relates to the watershed, and a description of the support they will provide to the watershed coordinator.

American Forests is interested in developing a partnership with the Sierra Nevada Alliance to assist with the goals outlined in the proposal. American Forests is a national non-profit committed to supporting Sierra Nevada Alliance's Watershed Coordinator by providing both expertise in the areas of forestry, policy and science, and will contribute in-kind staff time and materials for on the ground restoration work within the grant boundaries.

The California Urban Streams Alliance is an active member group of the Alliance working in the headwaters of the Sierra. They are committed to partnering with Sierra Nevada Alliance on the



Watershed Coordinator Grant, particularly by providing education and outreach support and by engaging local citizens in on the ground restoration projects throughout the grant designated areas.

University of California Agriculture and Natural Resources will support Sierra Nevada Alliance's Watershed Coordinator to develop educational programs which will result in enabling landowners to make important progress in managing their land to support the forest carbon plan.

Sierra Nevada Conservancy is a long term partner and supporter of the Sierra Nevada Alliance. Sierra Nevada Alliance played an important role in the formation of the conservancy. Sierra Nevada Conservancy will be recommending a \$275,000 grant to establish a Sierra Corps Program. The Sierra Corps program will provide the Sierra Nevada Alliance with staff members who can assist with on the ground work identified in the grant.

Sierra Business Council and Sierra Nevada Alliance currently partner on climate adaptation and mitigation work. Sierra Business Council is a Sierra-wide organization committed to partner with Sierra Nevada Alliance on the Watershed Coordinator Grant, coordinating on climate work, economic development and forest health projects in the Lake Tahoe Basin and Truckee River Watershed.

Truckee River Watershed Council has been a long-time partner of the Sierra Nevada Alliance working with the Alliance to complete on the ground restoration projects in collaboration with the Alliance's Sierra Nevada AmeriCorps Partnership. The Truckee River Watershed Council serves the upper watershed boundaries of the watershed on the California state line. Truckee River watershed sees the Watershed Coordinator grant as an opportunity for them to help achieve their goal of coordinating 50 large scale projects over the next decade. As a result, Truckee River Watershed Council is dedicated to partnering with the Sierra Nevada Alliance on several watershed restoration projects in the Truckee River Watershed, donating staff time, assisting with volunteer recruitment and support, on the ground restoration, and supply necessary tools.

Shasta Valley Resource Conservation District is a new Sierra Nevada Alliance partner. They are also submitting a grant for the Watershed Coordinator. If awarded Watershed Coordinators, the Alliance and Shasta Valley Resource Conservation District are committed to work together to bridge the geographical gap that may exist between the geographic boundaries of the two grants.

Sierra Nevada Alliance and the Tahoe Resource Conservation District (TRCD) have an active partnership. The TRCD works on the California side of the Tahoe Basin. Recently the TRCD and Sierra Nevada Alliance AmeriCorps Partnership partnered on a restoration project in Johnson Meadow. There are plans for continued collaborative restoration work between the two organizations. The DOC's Watershed Coordinator grant will allow Sierra Nevada Alliance and Tahoe Resource Conservation District to continue to grow this partnership. TRCD looks forward to supporting watershed restoration and field work in South Lake Tahoe and the Northern Sierra on RCD land by donating staff time, and restoration tools to support the grant.

Trout Unlimited Truckee is a current Sierra Nevada Alliance Member Group. They also host a Sierra Nevada Alliance Partnership Member. In the past, Sierra Nevada Alliance and Trout

Unlimited have partnered on restoration projects utilizing Trout Unlimited tools and resources, and Sierra Nevada Alliance's 28 AmeriCorps Members to accomplish large scale projects. Trout unlimited is committed to continuing their partnership with the Sierra Nevada Alliance and continuing to partner or on the grounds watershed work in the Truckee River Watershed.

The organizations mentioned above have provided letter of support for Sierra Nevada Alliance's watershed proposal. As an organization whose mission relies on strong partnerships, we anticipate that as time progresses this project will grow to include many more partners. The Alliance looks forward to this opportunity to nourish existing relationships, and grow new ones with conservation partners in the Sierra. Several other letters of support from the Tahoe Forest, California Tahoe Conservancy, and the Tahoe-Sierra IRWM all have provided verbal support. Letters were in process, but due to the blizzard conditions were unable to be processed in time for this application.

**Letters of support should be provided as an attachment to this application and addressed to "Department of Conservation."**

**IV. Describe any existing or planned collaborations with other organizations operating in the watershed. What efforts are currently under way to encourage cooperation between organizations?**

The Sierra Nevada Alliance is dedicated to encouraging cooperative projects, campaigns, and strategies to confront the environmental challenges in the area. While Sierra Nevada Alliance currently has 44 official Member Groups, our collaborations reach far beyond this network of nonprofits to include local government, state, and federal agencies. Currently the Alliance works with member groups and partners by holding meetings to promote collaborative projects throughout the Sierra, offering monthly webinars on educational topics, collaborating on restoration projects with partners, and by placing 28 Sierra Nevada AmeriCorps Partnership Members at organizations throughout the Sierra to increase their capacity to do watershed work.

For the Purpose of the Department of Conservation's Watershed Coordinator grant, the Sierra Nevada Alliance will be focusing efforts on the Tahoe/Truckee Watershed Hydrologic Regions. Within this region, Sierra Nevada Alliance has ten member groups including: Sierra Watershed Education Partnership, Trout Unlimited, Washoe Meadows, Cal Trout, Mountain Area Preservation, Sierra Club Tahoe Area, Tahoe Donner Land Trust, CA Watershed Network, The Sugar Pine Foundation, and the Tahoe Rim Trail Association.

Sierra Nevada Alliance will also have at least five Sierra Nevada AmeriCorps Members serving within the grant boundaries at The Sierra Nevada Alliance, Trout Unlimited, The Tahoe Rim Trail Association, and Sierra Watershed Education Partnership. These members will also be leveraged to implement specific on the ground restoration priorities.

In addition, to hosting our membership program and AmeriCorps program, Sierra Nevada Alliance collaborates with organizations throughout the region on restoration projects. Last year Sierra Nevada Alliance partnered with Trout Unlimited and the Forest Service to complete a Prosser Creek restoration

project. Additionally, the Alliance is currently working on an ongoing restoration project with the Tahoe Resource Conservation District. The Alliance is also a leadership member of Sierra CAMP with Sierra Business Council, hosts two Climate Fellows to help the region create and implement climate planning and adaptation goals working with local jurisdictions. This is a unique opportunity related to this project for climate, forested landscapes, and jurisdictions to work more closely.

Finally, the Sierra Nevada Alliance is being recommended for a grant through the Sierra Nevada Conservancy which would establish Sierra Corps forest health fellows to the Sierra. The Alliance is also an active partner with Lake Tahoe West, Sierra Forest Legacy forest plan input process, the Tahoe-Sierra IRWM, and many grassroots efforts.

*Consistency with additional planning efforts (15 Points):*

- V. **Describe how the proposal will complement other planning efforts in the watershed. How does the proposal support published watershed goals identified by the State or other entities?**

The goals of this project: reducing wildfire risk, protecting and restoring rural watershed health to improve forest health, protecting life, and reducing greenhouse gases are also noted by the California Water Action Plan, the California Natural Resource Agencies' Safeguarding California climate adaptation plan, US Forest Service - Sierra Nevada Conservancy's (SNC's) Water Improvement Program, and SNC's and the California Tahoe Conservancy strategic plan. The Safeguarding California plan specifically recommends investing in forest health to help provide high-quality water downstream, and to make forests more capable of withstanding and fighting climate impacts by increasing their long-term storage capacity. Furthermore, the plan prioritizes biomass use for renewable energy and product development to avoid leaving fuels in the forest and open pile burning. AB 685, the Human Right to Water, also realizes the importance of high quality water, a primary goal of this project.

*Co-benefits (10 Points):*

- VI. **Provide a qualitative description of the co-benefits anticipated to result from successful completion of the proposed tasks, as well as any quantitative information to support your claims (e.g., support biodiversity, promote a clean water supply, support local economies, provide recreational and educational opportunities, protect spiritual and cultural resources).**

With the successful completion of comprehensive watershed planning and coordination by the Alliance's Watershed Coordinator, the co-benefits to the northern Sierra Nevada region will include improved forest health, biodiversity and habitat, water quality and ecosystem services, and economic development opportunities. By connecting groups from across the region and creating a master plan for the watershed, the indirect benefits from these collaborations will manifest in long-term watershed and forest health improvements.

Working on these watershed and forest health issues, the Watershed Coordinator will ultimately help to provide the co-benefits of reduced risk for bark beetle, tree mortality, and wildfire events, improved habitat for threatened and sensitive species specific to the northern Sierra, in addition to several other co-benefits. The watershed is designated as high priority by US Forest Service, Bureau of Reclamation, and other key partners. The watershed provides water for the agricultural industry and provides a high volume of high quality water to major metropolitan areas and industry. Restoring a forest's ability to store snow and reducing evapotranspiration by thinning the vegetation may release more water as runoff and increase groundwater infiltration and storage. Recent studies have indicated that the use of specific forest management techniques could potentially result in as much as an additional 21,000 acre-feet per year of runoff in the Watershed; however, yield could be substantially lower during drought periods. Improvements in groundwater infiltration are also likely (Bureau of Reclamation, 2015).

Forest health work in the Truckee Watershed protects landscapes that contain a mix of high value assets, communities, infrastructure, water and power delivery resources, transportation systems and wildlife species habitat. Furthermore, wildfire risk reduction projects help protect the routes to some of the most visited sites in California, including Lake Tahoe's Emerald Bay, Sugar Pine and D.L Bliss State Parks, Northstar, Alpine Meadows and Squaw Valley Ski Resorts, as well as the Pacific Crest Trail. Other opportunities for economic development could also include potential collaboration with the Alliance's aforementioned Sierra Corps pilot program and support for the local biomass industry.

Long-term success (5 Points)

- VII. **Describe any methods or plans to sustain the watershed coordinator position and build upon the accomplishments of the work plan beyond the life of the grant. Include an explanation of how the organization will attempt to maintain funding for the watershed coordinator position after the grant term.**

The Alliance plans to sustain the watershed coordinator position and build upon its accomplishments beyond the life of this Department of Conservation grant by using the coordinator to actively seek additional funds while they are serving in their position. The Alliance also has Development staff that can support this effort. Through providing an effective, visible program that demonstrates strong partnership the Alliance feels confident that further funding will be built.

In addition, the Sierra Nevada Alliance is discussing the creation of a Sierra Corps Program, funded by the Sierra Nevada Conservancy. While initial funding will likely cover six Sierra Corps Members who will work on forestry projects over a two year period, the hope is to eventually expand this program, increasing both the number of Sierra Corps members and fund a Watershed Coordinator position that could continue to execute projects identified and initiated during the original two year grant period.

Alternatively, if the Alliance cannot secure continued funding from the Sierra Nevada Conservancy the next option would be to apply for an additional AmeriCorps grant. Currently the AmeriCorps grant helps The Sierra Nevada Alliance fund the existing SNAP AmeriCorps Program. The next three year AmeriCorps grant cycle begins at the same time that the DOC watershed grant concludes. This would allow the Alliance to either apply for an expansion of the existing AmeriCorps Program to include a Sierra Corps and a Watershed Coordinator Position, or allow the Alliance to apply for a New Sierra Corps program with a Watershed Coordinator who would oversee members, and coordinate existing projects.

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**4. Work plan**

Applicants must provide a detailed work plan that specifies the tasks, subtasks, and performance measures that will be performed during the grant term. The work plan will also include a schedule of target completion dates and cost estimates. The schedule should be of sufficient detail to allow assessment of the progress through the work plan at regular intervals. Cost estimates should be consistent with the budget. If awarded funding, this work plan will be incorporated into the Grant Agreement.

<b>TASK 1</b> Updating or developing watershed improvement plans	<b>Timeline [Start and End Date]</b>	<b>Total Requested Grant Funds (non-admin costs)</b>
<b>Subtask A:</b> Develop a Technical Advisory Committee <b>Subtask B:</b> Research all existing plans <b>Subtask C:</b> Draft plan <b>Subtask D:</b> Garner public input <b>Subtask E:</b> Finalize and publish <b>Performance Measures:</b> TAC creation and implementation, finalized plans	Sept 2019-April 2021  Oct 2019-Jan 2020 Jan 2020-April 2020 May 2020-Sept 2020 Oct 2020	\$55,296
<b>TASK 2</b> Establishing priorities and implementation strategies		
<b>Subtask A:</b> Garner TAC & partner input priorities into watershed improvement plan <b>Subtask B:</b> Gather all relevant plan priorities to incorporate into plan <b>Subtask C:</b> Determine how Sierra Corps Pilot Program can best address needs if funded <b>Performance Measures:</b> Plan consistency and engagement from TAC and stakeholders	Sept 2019-April 2021  Oct 2019-Jan 2020  April 2019-April 2021	\$36,864
<b>TASK 3</b> Facilitating watershed-scale collaborations		
<b>Subtask A:</b> Create a comprehensive stakeholder list and working groups <b>Subtask B:</b> Determine the most efficient means for collaboration (both on-line tools and in-person) <b>Performance Measures:</b> Quantitative participation/membership, survey results, plans implemented	Sept 2019-April 2021  June 2020-April 2021	\$36,864
<b>TASK 4</b> Providing outreach and education to diverse stakeholders		



Sierra Nevada Alliance, Tahoe Basin and Truckee River Forest Watershed Proposal

<b>Subtask A:</b> Incorporate priorities into overall watershed plan <b>Subtask B:</b> Develop a sub outreach and education action plan <b>Subtask C:</b> Involve Alliance AmeriCorps Members and additional staff to execute <b>Performance Measures:</b> Plan acceptance, metrics for public engagement	Oct 2019-Jan 2020	\$27,648
	Jan 2020-April 2020	
	Sept 2019-April 2021	
<b>TASK 5</b> Increasing the pace and scale of forestry projects via workforce development.		
<b>Subtask A:</b> Continue to seek funding for Sierra Corps workforce program <b>Subtask B:</b> Identify priorities, seek host site/project partners <b>Subtask C:</b> Implement Sierra Corps Fellows <b>Performance Measures:</b> Workforce development and funding, acres treated, projects implemented	On-going	\$27,648
	May 2020-April 2021	
	May 2020-April 2021	
<b>GRAND TOTAL</b>		<b>\$184,320</b>

Sierra Nevada Alliance, Tahoe Basin and Truckee River Forest Watershed Proposal

5. Budget applicants must provide a budget broken down by cost type and by task. All costs must be eligible. Applicants may use the Excel template provided. If awarded funding, this Budget will be incorporated into the Grant Agreement.

PERSONNEL	Hourly Rate/ Unit Cost	Number of hours/units	Task 1	Task 2	Task 3	Task 4	Task 5	Total Requested Grant Funds
Watershed Coordinator A	\$48/hr	3,840 total hours over two years	\$55,296	\$36,864	\$36,864	\$27,648	\$27,648	
		<b>Subtotal</b>	<b>\$55,296</b>	<b>\$36,864</b>	<b>\$36,864</b>	<b>\$27,648</b>	<b>\$27,648</b>	<b>\$184,320</b>
<b>TRAVEL COSTS</b>								
Travel: Within watershed	.58/mile	\$296.32			197.55	98.77		
Travel: To required meetings	.58/mile x 212 miles x 8+lodging	\$3,383.68	\$3,383.68					
		<b>Subtotal</b>	<b>\$3,383.68</b>	<b>\$</b>	<b>\$197.55</b>	<b>\$98.77</b>		<b>\$3,680</b>
<b>ADMINISTRATIVE COSTS (maximum of 20% of grant)</b>								
Office space (prorated)	\$450/mo for 24 months	\$10,800	\$10,800					
Misc.Office Supplies, printing, phone monthly reimbursement (\$50/mo)	\$5000 (office supplies and printing)	\$5000	\$5,000					
Travel by management	.58/mile	\$1,559.04			\$779.52	\$779.52		
Management staff (ED, financial mgr)	\$65/hr x 456 hours	\$29,640.96	\$29,640.96					
		<b>Subtotal</b>	<b>\$45,440.96</b>	<b>\$</b>	<b>\$779.52</b>	<b>\$779.52</b>		<b>\$47,000</b>
		<b>TOTAL</b>	<b>\$104,120.64</b>	<b>\$36,864</b>	<b>\$37,841.07</b>	<b>\$28,526.29</b>	<b>\$27,648</b>	<b>\$235,000</b>



**6. Map(s) of the project geographic area-Attached**

**A PDF map of the watershed in which the coordinator will work must be included in the application. Watershed location will be used to evaluate the extent to which the proposal meets the priorities outlined in the selection criteria. Additional maps that further describe or otherwise support the proposal may be included. All maps must be of sufficient resolution that it would be legible if printed on an 8 ½” x 11” sheet of paper.**

**The applicant may submit geographic information system (GIS) data in addition to any .pdf maps provided.**

**7. Signed authorizing resolution-Attached**

**Applicants must submit a signed Resolution of Support adopted by the entity’s governing body that evidences authority to submit the application and, if awarded funding, to enter into and perform under the terms of the template Grant Agreement (Appendix C).**

**The resolution must:**

- Authorize the submittal of the grant application to the Forest Health Watershed Coordinator Grant Program.**
- Authorize entrance into a grant agreement with the Department for the project and accept the template terms and conditions, if the project is awarded funding.**
- Certify that no conflict of interest or appearance of conflict of interest exists for any member of the applicant’s Board of Directors as relates to the project.**
- Authorize a designated individual to execute tasks, such as signing documents, related to the application, grant agreement, and acquisition, if the project is awarded funding.**

**8. Collaboration and support letters**

**Provide copies of letters from collaborating entity/entities within the project geographic area and from the local community demonstrating match or in-kind support and their specific role in the development or implementation of the Watershed Coordinator Program.**

**9. Proof of applicant capacity**

**Applicants should provide a short narrative description of their capacity to successfully implement the grant, should the project be funded. This description should address:**

**How the applicant’s board and/or management structure will contribute to the effective execution of project tasks.**

The Alliance’s Board provides a breadth of experience and oversight. Board Members bring environmental law expertise, represent Member Group partners (and possibly other DOC Watershed Coordinator programs), riparian and tree mortality/forest health conservation knowledge to the organization. Board Members also have administrative knowledge, provide strong fiscal oversight, and assist in fundraising. The Board meets quarterly and provides supervision of the Alliance Executive Director and staff. The Alliance’s Board of Directors list is attached to this proposal for reference.

**Any professional staff within the applicant’s employ who are qualified to develop and successfully implement the tasks outlined in the proposal. The response should include a**

**description of the skills and experience of such staff or, if the applicant does not possess such expertise, how the applicant will acquire this expertise.**

Alliance Staff will partner with the Forest Watershed Coordinator to help execute a successful program. Sierra Nevada Alliance's current Education and Communication Director, Sara Monson, leads the Alliance Member Group program, many of whom will be partners for this grant. Sara began her teaching career as a TEFL volunteer in the Peace Corps. She has a Master's degree in Science Education from the University of Northern Colorado and spent six years working in the field of environmental education where she taught a wide range of science topics. SNAP Program Director, Rachel Durben, runs the Sierra Nevada AmeriCorps Watershed Partnership Program. Rachel has a Master's Degree in Riparian Ecology from Northern Arizona University and has a background in watershed field work. Her expertise and experience will play an important role in coordination of the overall effort. The Alliance plans to hire in more forest health staff expertise via the funding provided from this grant and leverage the Civic Spark Climate Fellows and Program lead to help coordinate across climate sectors. Finally, Executive Director, Jenny Hatch brings over 20 years of experience leading conservation work in the Sierra, in collaboration with diverse partners, to this project. Her expertise will guide the creation and work plan development of the watershed Coordinator position, watershed plan, and subsequent projects/funding.

**Any financial resources at the applicant's disposal to support the implementation of the grant. Any additional resources the applicant can draw on to ensure his/her success. Resources include, but are not limited to volunteers, physical capital, and existing partnerships.**

The Sierra Nevada Alliance's mission to provide resources and networking opportunities to regional conservation groups is a prime example of how additional funds will be supportive of this program. *Member Groups provide financial contributions/annual dues to help support staff time to provide trainings, coordination, communications, and resource support.* The Alliance has over 40 member groups that work together to help protect and restore Sierra lands, water, wildlife, and communities. The strong foundation that we have with these partnerships will parallel with the implementation of the Sierra Forest Health Watershed Coordinator Program.

The Alliance's 14 year, SNAP Program, through California Volunteers (CV) recently got renewed funding for the next three years. It is possible to grow and extend the Alliance's grant with CV to include a forestry program tract of AmeriCorps Members and an additional director. It is also possible that the SNC Sierra Corps Program funding, that SNC staff is recommending the Alliance for in March, could be used to compliment DOC coordinator positions in the Sierra. The SNC proposal has been written flexibly to address diverse identified priorities, need, and opportunity aligning with the Forest Carbon Plan priorities.

**In addition to the above narrative, applicants must provide at least two of the following documents as evidence of their capacity to manage the grant, if the project is awarded funding: Evidence of previous experience successfully implementing grants similar in size and scope within the last three (3) years.**

Attached is the Standard Agreement between the Alliance and California Volunteers for the current grant year. The Alliance has administered numerous grants with the Corporation for National Service and California Volunteers for an Americorps watershed program continuously for the past 14 years. These grants provide intense administrative complexity due to their national guidelines and multiple cash and in-

kind partners. The Alliance also was a historical recipient of DOC Watershed Coordinator grants.

**A copy of the current annual organizational budget.**

Attached.

- **A copy of the most recent financial audit (if an audit is not available, a copy of the organization's recent financial statements).**

Attached

- **If the applicant or is a non-profit, copies of the most recent Federal form 990 and IRS 501(c)(3) Tax Determination Letter.**

Attached

- **Letters of support from previous clients, partners, or grantors that reference the organization's experience.**

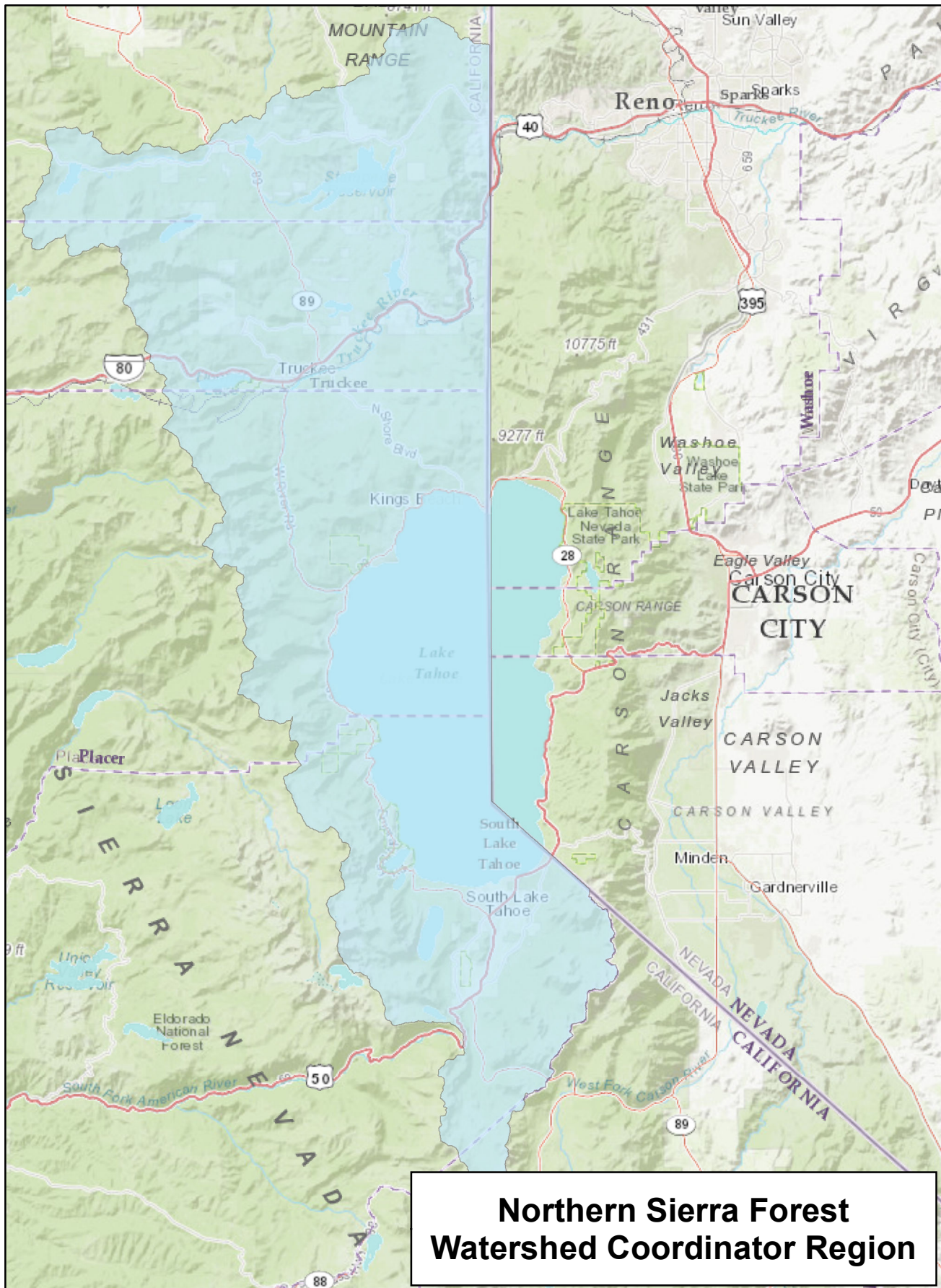
Attached

**10. STD 204 – Payee Data Record**

Applicants must complete the payee data record (fillable PDF format) with all appropriate tax information. Form can be found at: <https://www.dgsapps.dgs.ca.gov/osp/StatewideFormsWeb/Forms.aspx>. Enter STD 204 into the Form # field and select "contains" for the current version.

Attached





**Northern Sierra Forest  
Watershed Coordinator Region**





SIERRA NEVADA ALLIANCE

RESOLUTION OF THE BOARD OF DIRECTORS  
OF THE  
SIERRA NEVADA ALLIANCE  
AUTHORIZING ITS PARTICIPATION IN THE  
FOREST HEALTH WATERSHED COORDINATOR GRANT PROGRAM OF THE  
CALIFORNIA DEPARTMENT OF CONSERVATION

Resolution No: 2019-01

Date: Feb. 14, 2019

WHEREAS, the California Department of Conservation (Department) has requested proposals from organizations throughout the Sierra Nevada to provide services as part of the Department's Forest Health Watershed Coordinator Program (Program);

WHEREAS, the Sierra Nevada Alliance (Alliance) is a nonprofit organization with extensive experience with watershed coordination throughout the Sierra Nevada; and

WHEREAS, the Alliance desires to apply for a grant in response to the Department's request for proposals;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SIERRA NEVADA ALLIANCE, INC., AS FOLLOWS:

1. That the Alliance is hereby authorized to submit a grant application to the Department for participation in the Program;
2. That the Alliance's executive director is hereby authorized to enter into a grant agreement with the Department's Division of Land Resource Protection, in the event the Alliance is awarded a grant to participate in the Program;
3. That the Alliance's executive director is hereby authorized to accept the template terms and conditions of such an award;
4. That the Alliance hereby certifies that no conflict of interest or appearance of conflict of interest exists for any members of the Alliance's board who have voted for this resolution, acknowledging that any members of the board with such a conflict of interest or appearance of a conflict of interest have abstained from voting; and
5. That the Alliance's executive director is hereby authorized to be the designated individual to conduct all negotiations, execute and submit all documents, and take any other actions necessary for the fulfillment of this resolution and any recommendations made by the Alliance's board of directors in connection with the Program.

CERTIFICATION

I HEREBY CERTIFY that the foregoing Resolution was duly adopted by the Board of Directors of the Sierra Nevada Alliance on Feb. 14, 2019.

Board President: Douglas P. Carstens

Board President Signature: 

Date Feb. 14, 2019

**Sierra Nevada Alliance**  
Board Members  
2018-2019

<b>Name</b>	<b>Position</b>
Doug Carstens	President
Nicole Cartwright	Vice President
Bob Barrett	Treasurer
Laura Beaton	Secretary
Robert Dean	Board Member
Pierre Zado	Board Member
Steve Haze	Board Member
Steve Smallcombe	Board Member



February 14, 2019

Department of Conservation  
Division of Land Resource Protection  
Watershed Coordinator Program Manager  
[wcp@conservation.ca.gov](mailto:wcp@conservation.ca.gov)

Dear Grant Review Committee,

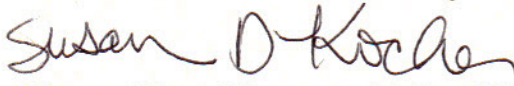
The Sierra Nevada Alliance is proposing to acquire funding from the Department of Conservation under the Forest Health Watershed Coordinator Grant Program for Tahoe and Truckee River basin. These watersheds have experienced the devastating effects of recent high severity fires including the Emerald and the Angora Fires. They are also high priority for collaborative action because of the communities, infrastructure, water, power, recreation, and protected species found there. The values to be protected in this watershed are critical to the local and regional economy and to ecosystem health.

Securing funds for the Forest Health Watershed Coordinator Program will allow the Alliance and partners to support local watershed activities, contribute to the development of watershed improvement plans, facilitate and coordinate collaborative efforts across all jurisdictional boundaries, and to produce landscape scale treatments designed to return forests and wildlands to a more natural, fire resilient condition.

The Sierra Nevada Alliance is uniquely positioned to foster implementation of on the ground work to enhance forest resilience in the area, due to their extensive history of collaboration across many community-based organizations. This network can be used to jump start large scale planning and restoration efforts in the Northern Sierra. If awarded a watershed Coordinator, the Sierra Nevada Alliance would develop a comprehensive watershed improvement plan, establish priorities and implement strategies consistent with the California Forest Carbon Plan, provide outreach and education to diverse stakeholders, and collaborate with and coordinate efforts with of member groups and partners.

I look forward to partnering with the Alliance and the new Watershed Coordinator and through their pilot Sierra Corps program on forestry workforce development, monitoring, and economic development. I believe that adding funding for this position will allow us to work together to deliver educational programs throughout the Tahoe – Truckee basin that have a potential for enabling landowners to make real progress on reducing their fire hazard.

Thank you for your consideration in the approval of the Forest Health Watershed Coordinator Program grant application. If I can be of further assistance, please feel free to contact me at 530-542-2571.

Sincerely,   
Susie Kocher, Forestry/ Natural Resources Advisor, El Dorado, Amador, Calaveras and Tuolumne Counties, 1061 3<sup>rd</sup> Street, South Lake Tahoe, CA 96150, [sdkocher@ucanr.edu](mailto:sdkocher@ucanr.edu)



February 12, 2019

David Bunn  
Director, California Department of Conservation  
801 K Street, MS 14-15  
Sacramento, CA 95814-3530

RE:Sierra Nevada Alliance's *Sierra Forest Health Watershed Coordinator Program*

Dear Director Bunn,

The Truckee River Watershed Council is pleased to support Sierra Nevada Alliance's proposal for the Department of Conservation's 2019 Watershed Coordinator Grant to improve the Northern Sierra. We have a long history of collaborating with the Sierra Nevada Alliance on restoration and monitoring projects.

The mission of the Truckee River Watershed Council is to bring the community together for the Truckee, to restore, protect, and enhance the Truckee River watershed. The grant proposal from the Alliance helps us achieve our goal of completing 50 large scale projects over the next decade to address forest health, biodiversity, water quality, and water supply.

Sierra Nevada Alliance's *Sierra Forest Health Watershed Coordinator Program* proposal provides a unique opportunity to integrate and coordinate numerous efforts underway to improve the Northern Sierra Hydrologic Regions. If awarded a Watershed Coordinator, the Alliance will capitalize develop a comprehensive watershed improvement plan, establish priorities, and implement strategies consistent with the California Forest Carbon Plan. Additionally, they will provide outreach and awareness to diverse stakeholders, and collaborate with and coordinate efforts with their network of member groups and partners.

Truckee River Watershed Council will support the efforts of the Alliance by cooperating on projects in the middle Truckee River watershed.

Sincerely,  
/s/  
Lisa Wallace  
Executive Director





AMERICAN FORESTS

February 8, 2019

Director David Bunn  
California Department of Conservation  
801 K Street, MS 14-15  
Sacramento, CA 95814-3530

RE: SIERRA FOREST HEALTH WATERSHED COORDINATOR GRANT PROGRAM

Dear Director Bunn,

American Forests is pleased to support Sierra Nevada Alliance's proposal for the Department of Conservation's 2019 Watershed Coordinator Grant to improve the Northern Sierra Region. As a 144-year-old national non-profit organization linking policy, forestry, and science, our work has resulted in climate-smart restoration tactics in numerous watersheds across the country. If funded, we look forward to further exploring on-the-ground partnership opportunities that leverage watershed and forest health throughout the Northern Sierra.

Since 1993 Sierra Nevada Alliance has been dedicated to mobilizing Sierra-wide collaboration to protect and restore Sierra lands, water, wildlife, and communities. Currently, the Sierra Nevada Alliance collaborates with roughly 50-member group organizations, and several other State, federal, and private conservation entities throughout the Sierra to improve the environmental, economic, and social well-being of the Sierra Nevada Region and its rural communities by initiating collaborative projects, organizing meetings, supporting initiatives, and providing groups with resources to increase their capacity. Their extensive history of collaborative has proven their ability to effectively utilize A Watershed Coordinator to facilitate large scale planning and restoration efforts in the Northern Sierra.

Sierra Nevada Alliance could capitalize on their strong network of organizations to developed a comprehensive watershed improvement plan, establish priorities and implement strategies consistent with the California Forest Carbon Plan, provide outreach and education to diverse stakeholders, and collaborate with and coordinate efforts with their network of member groups and partners. Their proposal provides a unique opportunity for the Sierra Nevada Alliance, it's member groups, and partners including American forests to integrate and coordinate numerous efforts currently underway in which to gain maximum advantage across the Northern *Sierra Forest Health Watershed Coordinator Program*. If funded, American Forests looks forward to

working with the Northern Sierra Coordinator to leverage opportunities throughout the watershed that build the capacity of the region and serve as an example for like-areas.

Respectfully,

A handwritten signature in black ink, appearing to read "Brittany Dyer", written over the printed name and title.

Brittany Dyer  
*California State Director*  
*American Forests*

February 14, 2019

David Bunn  
Director  
California Department of Conservation  
801 K Street, MS 14-15  
Sacramento, CA 95814-3530

Dear Director Bunn,

RE: FOREST HEALTH WATERSHED COORDINATOR GRANT PROGRAM- *Sierra Forest Health Watershed Coordinator Program*

Sierra Business Council is pleased to support Sierra Nevada Alliance's proposal for the Department of Conservation's 2019 Watershed Coordinator Grant to improve the Tahoe/Truckee Watershed and Eagle Lake/Surprise Valley Hydrologic Regions. Sierra Business Council has a long history of partnership with the Sierra Nevada Alliance, recently working together to host two educational webinars for our membership groups.

Since 1993 Sierra Nevada Alliance has been dedicated to mobilizing Sierra-wide collaboration to protect and restore Sierra lands, water, wildlife, and communities. Currently, the Sierra Nevada Alliance collaborates with roughly 50-member group organizations, and several other State, federal, and private conservation entities throughout the Sierra to improve the environmental, economic, and social well-being of the Sierra Nevada Region and its rural communities by initiating collaborative projects, organizing meetings, supporting initiatives, and providing groups with resources to increase their capacity. Their extensive history of collaborative has proven their ability to effectively utilize A Watershed Coordinator to facilitate large scale planning and restoration efforts in the Tahoe/Truckee Watershed and Eagle Lake/Surprise Valley Hydrologic Regions.

If awarded a watershed Coordinator, Sierra Nevada Alliance would capitalize on their strong network of organizations to developed a comprehensive watershed improvement plan, establish priorities and implement strategies consistent with the California Forest Carbon Plan, provide outreach and education to diverse stakeholders, and collaborate with and coordinate efforts with their network of member groups and partners.

Sierra Business Council would support the efforts of the alliance by would support the efforts of the alliance by providing coordination on resiliency, economic development, and forest health projects in the grant designated area.

Sierra Nevada Alliance's *Sierra Forest Health Watershed Coordinator Program* proposal provides a unique opportunity for the Sierra Nevada Alliance, it's member groups, and partners including Sierra Business Council to integrate and coordinate numerous efforts currently underway in which to gain maximum advantage across the Northern *Sierra Forest Health Watershed Coordinator Program* in order to improve the Tahoe/Truckee Watershed and Eagle Lake/Surprise Valley Hydrologic Regions.



Thank you for your consideration.

Sincerely,

Nikki Caravelli



AUBURN OFFICE  
11521 Blocker Drive, Ste. 205  
Auburn, CA 95603  
p (530)823-4670 f (530)823-4665

February 11, 2019

Mr. David Bunn, Director  
California Department of Conservation  
801 K Street, MS 14-15  
Sacramento, CA 95814-3530

Dear Mr. Bunn:

**RE: FOREST HEALTH WATERSHED COORDINATOR GRANT PROGRAM- SIERRA  
FOREST HEALTH WATERSHED COORDINATOR PROGRAM**

The Sierra Nevada Conservancy (SNC) is pleased to support Sierra Nevada Alliance's (SNA) proposal for the Department of Conservation's 2019 Watershed Coordinator Grant to improve Northern Sierra Hydrologic Regions. The SNC has a long history of partnership with the Sierra Nevada Alliance.

Since 1993 SNA has been dedicated to mobilizing Sierra-wide collaboration to protect and restore Sierra lands, water, wildlife, and communities. Currently, the SNA collaborates with roughly 50-member group organizations, and several other State, federal, and private conservation entities throughout the Sierra to improve the environmental, economic, and social well-being of the Sierra Nevada Region and its rural communities by initiating collaborative projects, organizing meetings, supporting initiatives, and providing groups with resources to increase their capacity. Their extensive history of collaboration has proven their ability to effectively utilize a Watershed Coordinator to facilitate large scale planning and restoration efforts in Northern Sierra Hydrologic Regions.

If awarded a watershed Coordinator, we believe SNA would capitalize on their strong network of organizations to develop a comprehensive watershed improvement plan, establish priorities and implement strategies consistent with the California Forest Carbon Plan, provide outreach and education to diverse stakeholders, and collaborate with and coordinate efforts with their network of member groups and partners.

In addition, at its March 2019 meeting, The SNC Board will be considering a recommendation to award a \$275,000 grant to SNA to establish a pilot Sierra Corps program. The program will

[WWW.SIERRANEVADA.CA.GOV](http://WWW.SIERRANEVADA.CA.GOV)  
TOLL FREE (877)257-1212



help build capacity by recruiting and placing up to six Sierra Corps members with partner organizations to help implement multiple forest health projects in the Sierra Nevada Region.

The SNA's *Sierra Forest Health Watershed Coordinator Program* proposal provides a unique opportunity to coordinate numerous efforts currently underway and gain maximum advantage across several Northern Sierra Hydrologic Regions.

Thank you for your consideration.

Sincerely,



Angela Avery  
Executive Officer





7 February 2019

Department of Conservation  
Division of Land Resource Protection  
Watershed Coordinator Program Manager

To Whom it May Concern,

The Shasta Valley Resource Conservation District (SVRCD) is pleased to submit a letter of support for the Sierra Nevada Alliance's (Alliance) proposal to serve as *Forest Watershed Coordinator* for the Northern Sierra Nevada and Southern Cascades. The Alliance and SVRCD have had the good fortune to collaborate in the past, and I encourage the Department of Conservation (Department) to invest in this opportunity with a respected partner.

As you know, SVRCD is an applicant to this program. As I developed SVRCD's proposal, I reached out to a wide network of regional colleagues and partners. I am unaware of an applicant to the Program intending to cover the Modoc Plateau and Shasta Reservoir's eastern watersheds. In my experience this is not surprising because the region has not suffered the traditional threats of 20<sup>th</sup> century conservation priorities, therefore conservation organizations have not been in demand. I have long debated with the highest levels of state resource agencies that we need to invest in rural areas like the Modoc Plateau while it is affordable and before they are impacted. I made a personal choice to relocate from the Bay Area to Siskiyou County to invest my own capacity in the Cascades, and it is encouraging to see the state in recent years begin to address the geographically skewed investment pattern. Now we find ourselves well into quarter of the 21<sup>st</sup> century and a large gap in risk management remains for some of the state's most critical watersheds and ecotypes. We can no longer hope that global threats will not reach the most remote parts of the state and the water supplies upon which the state has built its economy.

The Alliance's Executive Director and I have discussed this apparent geographic gap and our mutual intention is to bridge the divide should both of our proposal be awarded. I look forward to contributing.

Sincerely,

A handwritten signature in black ink, appearing to read "E. Stanton", written over a white background.

Edward J. Stanton  
District Administrator



February 13, 2019

David Bunn  
Director  
California Department of Conservation  
801 K Street, MS 14-15  
Sacramento, CA 95814-3530

Dear Director Bunn,

RE: FOREST HEALTH WATERSHED COORDINATOR GRANT PROGRAM- *Sierra Forest Health Watershed Coordinator Program*

Trout Unlimited, Truckee is pleased to support Sierra Nevada Alliance's proposal for the Department of Conservation's 2019 Watershed Coordinator Grant to improve the Northern Sierra. Trout Unlimited, Truckee has a long history of partnership with the Sierra Nevada Alliance. Trout Unlimited, Truckee is a Sierra Nevada Alliance Member Group and has a history of participating in Alliance initiatives, meetings, and conferences. Sierra Nevada Alliance and Trout Unlimited, Truckee have partnered on restoration projects in the past, most recently teaming up for the Prosser Creek Restoration Project in the summer of 2018. Additionally, Sierra Nevada AmeriCorps Partnership has supported Trout Unlimited, Truckee capacity to do watershed work providing our organization with an Sierra Nevada AmeriCorps Partnership Member who does restoration, education, and volunteer recruitment and management.

Since 1993 Sierra Nevada Alliance has been dedicated to mobilizing Sierra-wide collaboration to protect and restore Sierra lands, water, wildlife, and communities. Currently, the Sierra Nevada Alliance collaborates with roughly 50-member group organizations, and several other State, federal, and private conservation entities throughout the Sierra to improve the environmental, economic, and social well-being of the Sierra Nevada Region and its rural communities by initiating collaborative projects, organizing meetings, supporting initiatives, and providing groups with resources to increase their capacity. Their extensive history of collaborative has proven their ability to effectively utilize A Watershed Coordinator to facilitate large scale planning and restoration efforts in the Tahoe/Truckee Watershed and Eagle Lake/Surprise Valley Hydrologic Regions.

If awarded a watershed Coordinator, Sierra Nevada Alliance would capitalize on their strong network of organizations to developed a comprehensive watershed improvement plan, establish priorities and implement strategies consistent with the California Forest Carbon Plan,

provide outreach and education to diverse stakeholders, and collaborate with and coordinate efforts with their network of member groups and partners.

Trout Unlimited will collaborate with Sierra Nevada Alliance to do restoration projects in the Truckee area. Additionally the Trout Unlimited AmeriCorps member will be able to contribute to restoration projects work during their three AmeriCrops trainings.

Sierra Nevada Alliance's *Sierra Forest Health Watershed Coordinator Program* proposal provides a unique opportunity for the Sierra Nevada Alliance, it's member groups, and partners including Trout Unlimited to integrate and coordinate numerous efforts currently underway in which to gain maximum advantage across the Northern *Sierra Forest Health Watershed Coordinator Program* in order to improve the Northern Sierra.

.  
Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read 'Jessica Strickland', with a long horizontal flourish extending to the right.

Jessica Strickland

INTERNAL REVENUE SERVICE  
DISTRICT DIRECTOR  
P. O. BOX 2508  
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: NOV 18 1998

SIERRA NEVADA ALLIANCE  
C/O LAUREL W AMES  
PO BOX 7989  
SOUTH LAKE TAHOE, CA 96158

Employer Identification Number:  
77-0343881  
DLN:  
17053234738038  
Contact Person:  
EO CUSTOMER SERVICE  
Contact Telephone Number:  
(213) 894-2289  
Our Letter Dated:  
June 1994  
Addendum Applies:  
No

Dear Applicant:

This modifies our letter of the above date in which we stated that you would be treated as an organization that is not a private foundation until the expiration of your advance ruling period.

Your exempt status under section 501(a) of the Internal Revenue Code as an organization described in section 501(c)(3) is still in effect. Based on the information you submitted, we have determined that you are not a private foundation within the meaning of section 509(a) of the Code because you are an organization of the type described in section 509(a)(1) and 170(b)(1)(A)(vi).

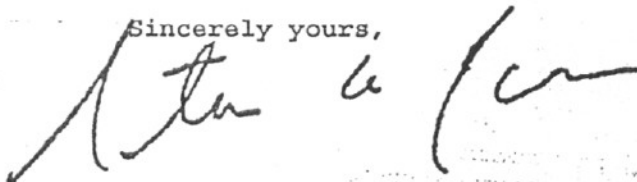
Grantors and contributors may rely on this determination unless the Internal Revenue Service publishes notice to the contrary. However, if you lose your section 509(a)(1) status, a grantor or contributor may not rely on this determination if he or she was in part responsible for, or was aware of, the act or failure to act, or the substantial or material change on the part of the organization that resulted in your loss of such status, or if he or she acquired knowledge that the Internal Revenue Service had given notice that you would no longer be classified as a section 509(a)(1) organization.

If we have indicated in the heading of this letter that an addendum applies, the addendum enclosed is an integral part of this letter.

Because this letter could help resolve any questions about your private foundation status, please keep it in your permanent records.

If you have any questions, please contact the person whose name and telephone number are shown above.

Sincerely yours,



District Director

Letter 1050 (DO/CG)

**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**A** For the 2017 calendar year, or tax year beginning **JUL 1, 2017** and ending **JUN 30, 2018**

<b>B</b> Check if applicable:  <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization <b>SIERRA NEVADA ALLIANCE</b> Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite <b>P.O. BOX 7989</b> City or town, state or province, country, and ZIP or foreign postal code <b>SOUTH LAKE TAHOE, CA 96158</b> <b>F</b> Name and address of principal officer: <b>JENNY HATCH</b> <b>SAME AS C ABOVE</b>	<b>D</b> Employer identification number <b>77-0343881</b> <b>E</b> Telephone number <b>(530) 542-4546</b> <b>G</b> Gross receipts \$ <b>880,805.</b> <b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) <b>H(c)</b> Group exemption number ▶
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
<b>J</b> Website: ▶ <b>WWW.SIERRANEVADAALLIANCE.ORG</b>		
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
<b>L</b> Year of formation: <b>1993</b>		<b>M</b> State of legal domicile: <b>CA</b>

**Part I Summary**

<b>1</b>	Briefly describe the organization's mission or most significant activities: <b>TO PROTECT AND RESTORE THE ENVIRONMENT OF THE SIERRA NEVADA FOR FUTURE GENERATIONS WHILE</b>		
<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
<b>3</b>	Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	<b>8</b>
<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	<b>8</b>
<b>5</b>	Total number of individuals employed in calendar year 2017 (Part V, line 2a)	<b>5</b>	<b>57</b>
<b>6</b>	Total number of volunteers (estimate if necessary)	<b>6</b>	<b>0</b>
<b>7a</b>	Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	<b>0.</b>
<b>7b</b>	Net unrelated business taxable income from Form 990-T, line 34	<b>7b</b>	<b>0.</b>
<b>8</b>	Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b> 788,980.	<b>Current Year</b> 873,636.
<b>9</b>	Program service revenue (Part VIII, line 2g)	0.	0.
<b>10</b>	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	40.	56.
<b>11</b>	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	5,556.	2,152.
<b>12</b>	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	794,576.	875,844.
<b>13</b>	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
<b>14</b>	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
<b>15</b>	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	668,457.	669,078.
<b>16a</b>	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
<b>b</b>	Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>6,234.</b>		
<b>17</b>	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	156,888.	209,227.
<b>18</b>	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	825,345.	878,305.
<b>19</b>	Revenue less expenses. Subtract line 18 from line 12	-30,769.	-2,461.
<b>20</b>	Total assets (Part X, line 16)	<b>Beginning of Current Year</b> 271,457.	<b>End of Year</b> 289,819.
<b>21</b>	Total liabilities (Part X, line 26)	137,792.	158,615.
<b>22</b>	Net assets or fund balances. Subtract line 21 from line 20	133,665.	131,204.

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer <b>JENNY HATCH, EXECUTIVE DIRECTOR</b> Type or print name and title	Date			
<b>Paid Preparer Use Only</b>	Print/Type preparer's name <b>ZETH M. MACY</b>	Preparer's signature <b>ZETH M. MACY</b>	Date	Check if self-employed <input type="checkbox"/>	PTIN <b>P00922103</b>
	Firm's name ▶ <b>SCHETTLER MACY &amp; ASSOCIATES</b>	Firm's EIN ▶ <b>47-2177559</b>			
	Firm's address ▶ <b>110 COUNTRY ESTATES CIRCLE, SUITE 2</b> <b>RENO, NV 89511</b>		Phone no. (775) <b>624-9108</b>		

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No



Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission: TO PROTECT AND RESTORE SIERRA LANDS, WATER, WILDLIFE AND RURAL COMMUNITIES. TO ENGAGE AND SUPPORT EFFORTS TO ADOPT EXEMPLARY LOCAL SUSTAINABLE COMMUNITY ACTIONS ACCROSS THE SIERRA NEVADA THAT BALANCE SOCIAL, ECONOMIC AND ENVIRONMENTAL ISSUES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 778,956. including grants of \$ ) (Revenue \$ 56. ) TO PROTECT AND RESTORE SIERRA LANDS, WATER, WILDLIFE AND RURAL COMMUNITIES. TO ENGAGE AND SUPPORT EFFORTS TO ADOPT EXEMPLARY LOCAL SUSTAINABLE COMMUNITY ACTIONS ACCROSS THE SIERRA NEVADA THAT BALANCE SOCIAL, ECONOMIC AND ENVIRONMENTAL ISSUES. PROVIDING A HIGH QUALITY OF LIFE FOR RESIDENTS AND VISITORS WHILE PROTECTING AND STEWARDING WILDLANDS AND NATURAL RESOURCES FOR FUTURE GENERATIONS.

4b (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 778,956.

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> .....	X	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? .....	X	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> .....		X
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .....		X
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> .....		X
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> .....		X
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .....		X
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> .....		X
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .....		X
<b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> .....		X
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> .....	X	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> .....		X
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .....		X
<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> .....		X
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> .....		X
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .....		X
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> .....	X	
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> .....		X
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .....		X
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? .....		X
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> .....		X
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> .....		X
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> .....		X
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> .....		X
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .....		X
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> .....		X

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> .....		X
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....		X
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....		X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....		X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....		X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....		
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....		
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....		
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> .....		X
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....		X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....	X	
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....		X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....		X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....		X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....		X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....		X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....		X
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? .....		
<b>Note.</b> All Form 990 filers are required to complete Schedule O .....	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Input box for Schedule O

Table with columns for question numbers (1a-14b), Yes, and No. Contains various tax compliance questions and their corresponding 'Yes' or 'No' responses.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 5 columns: Question, 1a, 1b, Yes, No. Rows include questions about voting members, family relationships, management delegation, significant changes, asset diversion, members, and meeting documentation.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 5 columns: Question, Yes, No. Rows include questions about local chapters, written policies, conflict of interest, whistleblower, document retention, compensation review, joint ventures, and investment policies.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed CA
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection.
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: CAMI CHAVEZ - (530) 542-4546 10710 DONNER PASS RD. SUITE 100 OFFICE C, TRUCKEE, CA 96161

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DOUG CARSTENS PRESIDENT	1.00	X		X				0.	0.	0.
(2) NICOLE CARTWRIGHT VICE PRESIDENT	1.00	X		X				0.	0.	0.
(3) LAURA BEATON SECRETARY	1.00	X		X				0.	0.	0.
(4) BOB BARRETT TREASURER	1.00	X		X				0.	0.	0.
(5) ROBERT DEAN DIRECTOR	1.00	X						0.	0.	0.
(6) STEVE HAZE DIRECTOR	1.00	X						0.	0.	0.
(7) STEPHEN SMALLCOMBE DIRECTOR	1.00	X						0.	0.	0.
(8) PIERRE ZADO DIRECTOR	1.00	X						0.	0.	0.
(9) JENNY HATCH EXECUTIVE DIRECTOR	40.00			X				0.	62,339.	0.

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
<b>1b Sub-total</b> .....							0.	62,339.	0.	
<b>c Total from continuation sheets to Part VII, Section A</b> .....							0.	0.	0.	
<b>d Total (add lines 1b and 1c)</b> .....							0.	62,339.	0.	

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> .....		X
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> .....		X
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> .....		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1 a</b> Federated campaigns .....	<b>1a</b>					
	<b>b</b> Membership dues .....	<b>1b</b>					
	<b>c</b> Fundraising events .....	<b>1c</b>	450.				
	<b>d</b> Related organizations .....	<b>1d</b>					
	<b>e</b> Government grants (contributions) .....	<b>1e</b>	715,749.				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above .....	<b>1f</b>	157,437.				
	<b>g</b> Noncash contributions included in lines 1a-1f: \$ .....		87,314.				
	<b>h Total.</b> Add lines 1a-1f .....		873,636.				
	<b>Program Service Revenue</b>	<b>2 a</b> _____	<b>Business Code</b>				
<b>b</b> _____							
<b>c</b> _____							
<b>d</b> _____							
<b>e</b> _____							
<b>f</b> All other program service revenue .....							
<b>g Total.</b> Add lines 2a-2f .....							
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts) .....		56.	56.			
	<b>4</b> Income from investment of tax-exempt bond proceeds .....						
	<b>5</b> Royalties .....						
	<b>6 a</b> Gross rents .....	(i) Real	(ii) Personal				
		<b>b</b> Less: rental expenses .....					
		<b>c</b> Rental income or (loss) .....					
		<b>d</b> Net rental income or (loss) .....					
	<b>7 a</b> Gross amount from sales of assets other than inventory .....	(i) Securities	(ii) Other				
		<b>b</b> Less: cost or other basis and sales expenses .....					
		<b>c</b> Gain or (loss) .....					
		<b>d</b> Net gain or (loss) .....					
	<b>8 a</b> Gross income from fundraising events (not including \$ 450. of contributions reported on line 1c). See Part IV, line 18 .....	<b>a</b>		7,113.			
		<b>b</b> Less: direct expenses .....	<b>b</b>	4,961.			
		<b>c</b> Net income or (loss) from fundraising events .....		2,152.			2,152.
	<b>9 a</b> Gross income from gaming activities. See Part IV, line 19 .....	<b>a</b>					
<b>b</b> Less: direct expenses .....		<b>b</b>					
<b>c</b> Net income or (loss) from gaming activities .....							
<b>10 a</b> Gross sales of inventory, less returns and allowances .....	<b>a</b>						
	<b>b</b> Less: cost of goods sold .....	<b>b</b>					
	<b>c</b> Net income or (loss) from sales of inventory .....						
<b>Miscellaneous Revenue</b>		<b>Business Code</b>					
<b>11 a</b> _____							
	<b>b</b> _____						
	<b>c</b> _____						
	<b>d</b> All other revenue .....						
	<b>e Total.</b> Add lines 11a-11d .....						
<b>12 Total revenue.</b> See instructions. ....			875,844.	56.	0.	2,152.	



**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	62,339.	39,274.	18,078.	4,987.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	489,076.	453,926.	34,661.	489.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	72,487.	71,437.	1,050.	
10 Payroll taxes	45,176.	39,863.	4,819.	494.
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	8,150.	25.	8,125.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	45,856.	45,856.		
12 Advertising and promotion				
13 Office expenses	14,771.	4,431.	10,076.	264.
14 Information technology				
15 Royalties				
16 Occupancy	11,047.	1,303.	9,744.	
17 Travel	14,210.	13,225.	985.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	10,316.	10,241.	75.	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a <b>SNAP IN-KIND</b>	87,314.	87,314.		
b <b>SUPPLIES</b>	9,283.	9,088.	195.	
c <b>MISCELLANEOUS</b>	8,280.	2,973.	5,307.	
d				
e All other expenses				
25 <b>Total functional expenses.</b> Add lines 1 through 24e	878,305.	778,956.	93,115.	6,234.
26 <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	52,874.	<b>1</b>	55,168.
	<b>2</b> Savings and temporary cash investments .....	55,131.	<b>2</b>	133,718.
	<b>3</b> Pledges and grants receivable, net .....		<b>3</b>	
	<b>4</b> Accounts receivable, net .....	158,422.	<b>4</b>	96,233.
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....	5,030.	<b>9</b>	4,700.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 39,203.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 39,203.	<b>10c</b> 0.	0.
	<b>11</b> Investments - publicly traded securities .....		<b>11</b>	
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>	
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....		<b>15</b>	
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) .....	271,457.	<b>16</b>	289,819.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	24,017.	<b>17</b>	28,275.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....	113,775.	<b>19</b>	130,340.
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....		<b>25</b>	
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....	137,792.	<b>26</b>	158,615.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets .....	133,665.	<b>27</b>	130,704.
	<b>28</b> Temporarily restricted net assets .....		<b>28</b>	
	<b>29</b> Permanently restricted net assets .....		<b>29</b>	500.
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds .....		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>32</b>	
<b>33</b> Total net assets or fund balances .....	133,665.	<b>33</b>	131,204.	
<b>34</b> Total liabilities and net assets/fund balances .....	271,457.	<b>34</b>	289,819.	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	875,844.
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	878,305.
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	-2,461.
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	<b>4</b>	133,665.
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	0.
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	<b>10</b>	131,204.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
<b>1</b>	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
<b>2a</b>	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
<b>b</b>	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
<b>c</b>	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.		X
<b>3a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____		X
<b>b</b>	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2017)



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	1356218.	939,283.	835,503.	769,222.	862,620.	4762846.
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....	1356218.	939,283.	835,503.	769,222.	862,620.	4762846.
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						
<b>6 Public support.</b> Subtract line 5 from line 4.						4762846.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>7</b> Amounts from line 4 .....	1356218.	939,283.	835,503.	769,222.	862,620.	4762846.
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....	223.	223.	28.	40.	56.	570.
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>11 Total support.</b> Add lines 7 through 10						4763416.
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	121,299.
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)) .....	<b>14</b>	99.99 %
<b>15</b> Public support percentage from 2016 Schedule A, Part II, line 14 .....	<b>15</b>	99.99 %
<b>16a 33 1/3% support test - 2017.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....	<input checked="" type="checkbox"/>	
<b>b 33 1/3% support test - 2016.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....	<input type="checkbox"/>	
<b>17a 10% -facts-and-circumstances test - 2017.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....	<input type="checkbox"/>	
<b>b 10% -facts-and-circumstances test - 2016.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....	<input type="checkbox"/>	
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....	<input type="checkbox"/>	

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** .....

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2016 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2017 (line 10c, column (f) divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2016 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2017.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization .....

**b 33 1/3% support tests - 2016.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization .....

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions .....

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>b</b> A family member of a person described in (a) above?		
<b>c</b> A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).		
<b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions).		
<b>2</b> Activities Test. Answer (a) and (b) below.		
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
<b>3</b> Parent of Supported Organizations. Answer (a) and (b) below.		
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in <b>Part VI</b> .		
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.		



**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

<b>Section A - Adjusted Net Income</b>		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

<b>Section B - Minimum Asset Amount</b>		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

<b>Section C - Distributable Amount</b>			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

<b>Section D - Distributions</b>	<b>Current Year</b>
<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	
<b>4</b> Amounts paid to acquire exempt-use assets	
<b>5</b> Qualified set-aside amounts (prior IRS approval required)	
<b>6</b> Other distributions (describe in <b>Part VI</b> ). See instructions.	
<b>7 Total annual distributions.</b> Add lines 1 through 6.	
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	
<b>9</b> Distributable amount for 2017 from Section C, line 6	
<b>10</b> Line 8 amount divided by line 9 amount	

<b>Section E - Distribution Allocations (see instructions)</b>	<b>(i) Excess Distributions</b>	<b>(ii) Underdistributions Pre-2017</b>	<b>(iii) Distributable Amount for 2017</b>
<b>1</b> Distributable amount for 2017 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2017 (reasonable cause required- explain in <b>Part VI</b> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2017			
<b>a</b>			
<b>b</b> From 2013			
<b>c</b> From 2014			
<b>d</b> From 2015			
<b>e</b> From 2016			
<b>f Total</b> of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2017 distributable amount			
<b>i</b> Carryover from 2012 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
<b>4</b> Distributions for 2017 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2017 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from 4.			
<b>5</b> Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>6</b> Remaining underdistributions for 2017. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>7 Excess distributions carryover to 2018.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2013			
<b>b</b> Excess from 2014			
<b>c</b> Excess from 2015			
<b>d</b> Excess from 2016			
<b>e</b> Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Multiple horizontal lines for supplemental information.

**Schedule B**

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2017**

Name of the organization

SIERRA NEVADA ALLIANCE

Employer identification number

77-0343881

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

Name of organization  <b>SIERRA NEVADA ALLIANCE</b>	Employer identification number  <b>77-0343881</b>
---	---

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ARNTZ FOUNDATION  PO BOX 66488  SCOTTS VALLEY, CA 95067	\$ 40,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	CALIFORNIA VOLUNTEERS  1400 10TH STREET  SACRAMENTO, CA 95814	\$ 628,435.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	CALIFORNIA VOLUNTEERS  1400 10TH STREET  SACRAMENTO, CA 95814	\$ 87,314.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
4	CITY OF SOUTH LAKE TAHOE  1901 AIRPORT ROAD  SOUTH LAKE TAHOE, CA 96150	\$ 25,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____  _____  _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____  _____  _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization  <b>SIERRA NEVADA ALLIANCE</b>	Employer identification number  <b>77-0343881</b>
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**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
3	IN KIND SERVICES PROVIDED _____ _____ _____	\$ 87,314.	12/31/17
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____

Name of organization  <b>SIERRA NEVADA ALLIANCE</b>	Employer identification number  <b>77-0343881</b>
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**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
<b>(e) Transfer of gift</b>			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**

▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2017**

**Open to Public Inspection**

Name of the organization **SIERRA NEVADA ALLIANCE** Employer identification number **77-0343881**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).  
 Preservation of land for public use (e.g., recreation or education)  Preservation of a historically important land area  
 Protection of natural habitat  Preservation of a certified historic structure  
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

(ii) Assets included in Form 990, Part X .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

b Assets included in Form 990, Part X .....

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2017



**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a  Public exhibition
- b  Scholarly research
- c  Preservation for future generations
- d  Loan or exchange programs
- e  Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment  \_\_\_\_\_ %
- b Permanent endowment  \_\_\_\_\_ %
- c Temporarily restricted endowment  \_\_\_\_\_ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) unrelated organizations	3a(i)	
(ii) related organizations	3a(ii)	
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b	

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		30,005.	30,005.	0.
e Other		9,198.	9,198.	0.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				0.

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely-held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements		<b>1</b>	880,805.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments	<b>2a</b>		
<b>b</b>	Donated services and use of facilities	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>	4,961.	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	4,961.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	875,844.
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	0.
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)		<b>5</b>	875,844.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements		<b>1</b>	883,266.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities	<b>2a</b>		
<b>b</b>	Prior year adjustments	<b>2b</b>		
<b>c</b>	Other losses	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>	4,961.	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	4,961.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	878,305.
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	0.
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)		<b>5</b>	878,305.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART XI, LINE 2D - OTHER ADJUSTMENTS:**

FUNDRAISING EXPENSES 4,961.

**PART XII, LINE 2D - OTHER ADJUSTMENTS:**

FUNDRAISING EXPENSES 4,961.

**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2017**

**Open To Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Name of the organization **SIERRA NEVADA ALLIANCE** Employer identification number **77-0343881**

Part I	Types of Property	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art .....				
2	Art - Historical treasures .....				
3	Art - Fractional interests .....				
4	Books and publications .....				
5	Clothing and household goods .....				
6	Cars and other vehicles .....				
7	Boats and planes .....				
8	Intellectual property .....				
9	Securities - Publicly traded .....				
10	Securities - Closely held stock .....				
11	Securities - Partnership, LLC, or trust interests .....				
12	Securities - Miscellaneous .....				
13	Qualified conservation contribution - Historic structures .....				
14	Qualified conservation contribution - Other .....				
15	Real estate - Residential .....				
16	Real estate - Commercial .....				
17	Real estate - Other .....				
18	Collectibles .....				
19	Food inventory .....				
20	Drugs and medical supplies .....				
21	Taxidermy .....				
22	Historical artifacts .....				
23	Scientific specimens .....				
24	Archeological artifacts .....				
25	Other ▶ ( <b>SERVICES &amp; MA</b> ) .....	X	40	87,314.	FAIR MARKET VALUE
26	Other ▶ ( _____ ) .....				
27	Other ▶ ( _____ ) .....				
28	Other ▶ ( _____ ) .....				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement ..... **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? .....		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? .....		X
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? .....		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2017



**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2017**

Open to Public  
Inspection

Name of the organization

SIERRA NEVADA ALLIANCE

Employer identification number

77-0343881

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ENSURING HEALTHY AND SUSTAINABLE COMMUNITIES.

FORM 990, PART VI, SECTION B, LINE 11B:

THE EXECUTIVE DIRECTOR AND BOARD OF DIRECTORS REVIEW THE TAX RETURN PRIOR  
TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE BOARD OF DIRECTORS SELF-ENFORCES THEIR CONFLICT OF INTEREST POLICY AND  
THE EXECUTIVE DIRECTOR ENFORCES THE POLICY WITH ALL EMPLOYEES.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD OF DIRECTORS CONDUCTS AN ANNUAL REVIEW OF THE EXECUTIVE DIRECTOR.  
IF MERITED, THE BOARD MAY RAISE THE COMPENSATION OF THE EXECUTIVE DIRECTOR  
BASED ON A SALARY SURVEY OF CALIFORNIA NON-PROFITS.

FORM 990, PART VI, SECTION C, LINE 18:

TAX RETURN IS AVAILABLE ON THE ORGANIZATION'S WEBSITE AND/OR BY REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS ARE AVAILABLE FOR PUBLIC INSPECTION AT PRINCIPAL PLACE  
OF BUSINESS.

2017

# California Exempt Organization Annual Information Return

199

Calendar Year 2017 or fiscal year beginning (mm/dd/yyyy) **07/01/2017**, and ending (mm/dd/yyyy) **06/30/2018**

Corporation/Organization name <b>SIERRA NEVADA ALLIANCE</b>		California corporation number <b>1880003</b>
Additional information. See instructions.		FEIN <b>77-0343881</b>
Street address (suite or room) <b>P.O. BOX 7989</b>		PMB no.
City <b>SOUTH LAKE TAHOE</b>	State <b>CA</b>	ZIP code <b>96158</b>
Foreign country name	Foreign province/state/country	Foreign postal code

<p><b>A</b> First Return <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><b>B</b> Amended Return <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><b>C</b> IRC Section 4947(a)(1) trust <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><b>D</b> Final Information Return?  <input type="checkbox"/> Dissolved <input type="checkbox"/> Surrendered (Withdrawn) <input type="checkbox"/> Merged/Reorganized                  Enter date: (mm/dd/yyyy) _____</p> <p><b>E</b> Check accounting method: (1) <input type="checkbox"/> Cash (2) <input checked="" type="checkbox"/> Accrual (3) <input type="checkbox"/> Other</p> <p><b>F</b> Federal return filed? (1) <input type="checkbox"/> 990T (2) <input type="checkbox"/> 990PF (3) <input type="checkbox"/> Sch H (990) (4) <input checked="" type="checkbox"/> Other 990 series</p> <p><b>G</b> Is this a group filing? See instructions <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><b>H</b> Is this organization in a group exemption <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," what is the parent's name? _____</p> <p><b>I</b> Did the organization have any changes to its guidelines not reported to the FTB? See instructions <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p>	<p><b>J</b> If exempt under R&amp;TC Section 23701d, has the organization engaged in political activities? See instructions. <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><b>K</b> Is the organization exempt under R&amp;TC Section 23701g? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," enter the gross receipts from nonmember sources \$ _____</p> <p><b>L</b> If organization is exempt under R&amp;TC Section 23701d and meets the filing fee exception, check box. No filing fee is required. <input type="checkbox"/></p> <p><b>M</b> Is the organization a Limited Liability Company? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><b>N</b> Did the organization file Form 100 or Form 109 to report taxable income? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><b>O</b> Is the organization under audit by the IRS or has the IRS audited in a prior year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p><b>P</b> Is federal Form 1023/1024 pending? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Date filed with IRS _____</p>
--	--

**Part I Complete Part I unless not required to file this form. See General Information B and C.**

<b>Receipts and Revenues</b>	1	Gross sales or receipts from other sources. From Side 2, Part II, line 8	1	7,169.00
	2	Gross dues and assessments from members and affiliates	2	00
	3	Gross contributions, gifts, grants, and similar amounts received <b>STMT 1</b>	3	873,636.00
	4	Total gross receipts for filing requirement test. Add line 1 through line 3. This line must be completed. If the result is less than \$50,000, see General Information B <b>STMT 2</b>	4	880,805.00
	5	Cost of goods sold	5	00
	6	Cost or other basis, and sales expenses of assets sold	6	00
	7	Total costs. Add line 5 and line 6	7	00
	8	Total gross income. Subtract line 7 from line 4	8	880,805.00
<b>Expenses</b>	9	Total expenses and disbursements. From Side 2, Part II, line 18	9	883,266.00
	10	Excess of receipts over expenses and disbursements. Subtract line 9 from line 8	10	-2,461.00
<b>Filing Fee</b>	11	Total payments	11	00
	12	Use tax. See General Information K	12	00
	13	Payments balance. If line 11 is more than line 12, subtract line 12 from line 11	13	00
	14	Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12	14	00
	15	Filing fee \$10 or \$25. See General Information F	15	10.00
	16	Penalties and Interest. See General Information J	16	00
	17	<b>Balance due.</b> Add line 12, line 15, and line 16. Then subtract line 11 from the result	17	10.00

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer <b>EXECUTIVE DIRE</b>	Date	Telephone <b>(530) 542-4546</b>
<b>Paid Preparer's Use Only</b>	Preparer's signature <b>ZETH M. MACY</b>	Date	Check if self-employed <input type="checkbox"/> PTIN <b>P00922103</b>
	Firm's name (or yours, if self-employed) and address <b>SCHETTLER MACY &amp; ASSOCIATES 110 COUNTRY ESTATES CIRCLE, SUITE 2 RENO, NV 89511</b>		FEIN <b>47-2177559</b>
			Telephone <b>(775) 624-9108</b>

May the FTB discuss this return with the preparer shown above? See instructions  Yes  No

**Part II** Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

728951 12-06-17

<b>Receipts from Other Sources</b>	1	Gross sales or receipts from all business activities. See instructions	•	1	7,113.00	
	2	Interest	•	2	56.00	
	3	Dividends	•	3	00	
	4	Gross rents	•	4	00	
	5	Gross royalties	•	5	00	
	6	Gross amount received from sale of assets (See Instructions)	•	6	00	
	7	Other income	•	7	00	
	8	<b>Total</b> gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1	•	8	7,169.00	
	9	Contributions, gifts, grants, and similar amounts paid	•	9	00	
	10	Disbursements to or for members	•	10	00	
	11	Compensation of officers, directors, and trustees	•	11	62,339.00	
	12	Other salaries and wages	•	12	489,076.00	
	13	Interest	•	13	00	
	14	Taxes	•	14	45,176.00	
	15	Rents	•	15	11,047.00	
	16	Depreciation and depletion (See instructions)	•	16	00	
	<b>Expenses and Disbursements</b>	17	Other Expenses and Disbursements	•	17	275,628.00
		18	<b>Total</b> expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9	•	18	883,266.00

<b>Schedule L Balance Sheet</b>		Beginning of taxable year		End of taxable year	
		(a)	(b)	(c)	(d)
<b>Assets</b>					
1	Cash		108,005.		188,886.
2	Net accounts receivable		158,422.		96,233.
3	Net notes receivable				
4	Inventories				
5	Federal and state government obligations				
6	Investments in other bonds				
7	Investments in stock				
8	Mortgage loans				
9	Other investments				
10 a	Depreciable assets	39,203.		39,203.	
b	Less accumulated depreciation	( 39,203. )		( 39,203. )	
11	Land				
12	Other assets <b>STMT 5</b>		5,030.		4,700.
13	<b>Total assets</b>		271,457.		289,819.
<b>Liabilities and net worth</b>					
14	Accounts payable		24,017.		28,275.
15	Contributions, gifts, or grants payable				
16	Bonds and notes payable				
17	Mortgages payable				
18	Other liabilities <b>STMT 6</b>		113,775.		130,340.
19	Capital stock or principal fund				
20	Paid-in or capital surplus. Attach reconciliation				
21	Retained earnings or income fund		133,665.		131,204.
22	<b>Total liabilities and net worth</b>		271,457.		289,819.

<b>Schedule M-1 Reconciliation of income per books with income per return</b>			
Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.			
1	Net income per books	•	-2,461.
2	Federal income tax	•	
3	Excess of capital losses over capital gains	•	
4	Income not recorded on books this year	•	
5	Expenses recorded on books this year not deducted in this return	•	
6	<b>Total.</b> Add line 1 through line 5	•	-2,461.
7	Income recorded on books this year not included in this return	•	
8	Deductions in this return not charged against book income this year	•	
9	<b>Total.</b> Add line 7 and line 8	•	
10	<b>Net income per return.</b> Subtract line 9 from line 6	•	-2,461.



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CA 199 CASH CONTRIBUTIONS STATEMENT 1  
INCLUDED ON PART I, LINE 3

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<u>CONTRIBUTOR'S NAME</u>	<u>CONTRIBUTOR'S ADDRESS</u>	<u>DATE OF GIFT</u>	<u>AMOUNT</u>
THE JOSEPH & VERA LONG FOUNDATION	500 YGNACIO VALLEY ROAD WALNUT CREEK, CA 94596	12/31/17	15,487.
ARNTZ FOUNDATION	PO BOX 66488 SCOTTS VALLEY, CA 95067	10/31/17	40,000.
CALIFORNIA VOLUNTEERS	1400 10TH STREET SACRAMENTO, CA 95814	11/30/17	628,435.
CITY OF SOUTH LAKE TAHOE	1901 AIRPORT ROAD SOUTH LAKE TAHOE, CA 96150	01/31/18	25,000.
ROSE FOUNDATION	1970 BROADWAY, SUITE 600 OAKLAND, CA 94612	02/28/18	10,000.
TOTAL INCLUDED ON LINE 3			<u>718,922.</u>

CA 199	NONCASH CONTRIBUTIONS INCLUDED ON PART I, LINE 3	STATEMENT	2
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<u>CONTRIBUTOR'S NAME</u>	<u>CONTRIBUTOR'S ADDRESS</u>		
CALIFORNIA VOLUNTEERS	1400 10TH STREET SACRAMENTO, CA 95814		
<u>PROPERTY DESCRIPTION</u>	<u>DATE OF GIFT</u>	<u>TOTAL AMOUNT</u>	<u>FMV OF GIFT</u>
IN KIND SERVICES PROVIDED	12/31/17	87,314.	87,314.
TOTAL INCLUDED ON LINE 3			87,314.

CA 199	COMPENSATION OF OFFICERS, DIRECTORS AND TRUSTEES	STATEMENT	3
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<u>NAME AND ADDRESS</u>	<u>TITLE AND AVERAGE HRS WORKED/WK</u>	<u>COMPENSATION</u>
DOUG CARSTENS P.O. BOX 7989 SOUTH LAKE TAHOE, CA 96158	PRESIDENT 1.00	0.
NICOLE CARTWRIGHT P.O. BOX 7989 SOUTH LAKE TAHOE, CA 96158	VICE PRESIDENT 1.00	0.
LAURA BEATON P.O. BOX 7989 SOUTH LAKE TAHOE, CA 96158	SECRETARY 1.00	0.
BOB BARRETT P.O. BOX 7989 SOUTH LAKE TAHOE, CA 96158	TREASURER 1.00	0.
ROBERT DEAN P.O. BOX 7989 SOUTH LAKE TAHOE, CA 96158	DIRECTOR 1.00	0.
STEVE HAZE P.O. BOX 7989 SOUTH LAKE TAHOE, CA 96158	DIRECTOR 1.00	0.
STEPHEN SMALLCOMBE P.O. BOX 7989 SOUTH LAKE TAHOE, CA 96158	DIRECTOR 1.00	0.

PIERRE ZADO  
P.O. BOX 7989  
SOUTH LAKE TAHOE, CA 96158

DIRECTOR  
1.00

0.

JENNY HATCH  
P.O. BOX 7989  
SOUTH LAKE TAHOE, CA 96158

EXECUTIVE DIRECTOR  
40.00

62,339.

TOTAL TO FORM 199, PART II, LINE 11

62,339.

CA 199 OTHER EXPENSES STATEMENT 4

## DESCRIPTION

## AMOUNT

SNAP IN-KIND	87,314.
SUPPLIES	9,283.
MISCELLANEOUS	8,280.
DIRECT EXPENSES OF FUNDRAISING EVENTS	4,961.
OTHER EMPLOYEE BENEFITS	72,487.
ACCOUNTING FEES	8,150.
OTHER PROFESSIONAL FEES	45,856.
OFFICE EXPENSES	14,771.
TRAVEL	14,210.
CONFERENCES AND CONVENTIONS	10,316.
TOTAL TO FORM 199, PART II, LINE 17	275,628.

CA 199 OTHER ASSETS STATEMENT 5

## DESCRIPTION

## BEG. OF YEAR

## END OF YEAR

PREPAID EXPENSES AND DEFERRED CHARGES	5,030.	4,700.
TOTAL TO FORM 199, SCHEDULE L, LINE 12	5,030.	4,700.

CA 199 OTHER LIABILITIES STATEMENT 6

## DESCRIPTION

## BEG. OF YEAR

## END OF YEAR

DEFERRED REVENUE	113,775.	130,340.
TOTAL TO FORM 199, SCHEDULE L, LINE 18	113,775.	130,340.

CA 199	FUND BALANCES	STATEMENT	7
DESCRIPTION	BEG. OF YEAR	END OF YEAR	
UNRESTRICTED ASSETS	133,665.	130,704.	
PERMANENTLY RESTRICTED ASSETS	0.	500.	
TOTAL TO FORM 199, SCHEDULE L, LINE 21	133,665.	131,204.	

**Voucher at bottom of page.**

**DO NOT MAIL A PAPER COPY OF THE CORPORATE OR EXEMPT ORGANIZATION TAX RETURN WITH THE PAYMENT VOUCHER.**  
If the amount of payment is zero, do not mail this voucher.

**WHERE TO FILE:** Using black or blue ink, make check or money order payable to the "Franchise Tax Board." Write the corporation number or FEIN and "2017 FTB 3586" on the check or money order. Detach voucher below. Enclose, but **do not** staple, payment with voucher and mail to:  
**FRANCHISE TAX BOARD  
PO BOX 942857  
SACRAMENTO CA 94257-0531**  
Make all checks or money orders payable in U.S. dollars and drawn against a U.S. financial institution.

**WHEN TO FILE:** **Corporations - File and Pay by the 15th day of the 4th month following the close of the taxable year.**  
**S corporations - File and Pay by the 15th day of the 3rd month following the close of the taxable year.**  
**Exempt organizations - File and Pay by the 15th day of the 5th month following the close of the taxable year.**  
When the due date falls on a weekend or holiday, the deadline to file and pay without penalty is extended to the next business day.  
Due to the federal Emancipation Day holiday on April 16, 2018, tax returns filed and payments mailed or submitted on April 17, 2018, will be considered timely.

**ONLINE SERVICES:** Corporations can make payments online using Web Pay for Businesses. Corporations can make an immediate payment or schedule payments up to a year in advance. Go to [ftb.ca.gov/pay](http://ftb.ca.gov/pay) for more information.

739035 11-29-17

--- DETACH HERE --- IF NO PAYMENT IS DUE, DO NOT MAIL THIS VOUCHER --- DETACH HERE ---

**CAUTION:** You may be required to pay electronically, see instructions.

TAXABLE YEAR **2017** **Payment Voucher for Corporations and Exempt Organizations e-filed Returns**

CALIFORNIA FORM  
**3586 (e-file)**

0000000 SIER 77-0343881 1880003 17 FORM 3  
TYB 07-01-2017 TYE 06-30-2018  
SIERRA NEVADA ALLIANCE

PO BOX 7989  
SOUTH LAKE TAHOE CA 96158

(530) 542-4546

Amount of Payment 10.

TAXABLE YEAR  
**2017**

**California e-file Return Authorization for Exempt Organizations**

FORM  
**8453-EO**

Exempt Organization name	Identifying number
<b>SIERRA NEVADA ALLIANCE</b>	<b>77-0343881</b>

**Part I Electronic Return Information** (whole dollars only)

<b>1</b> Total gross receipts (Form 199, line 4)	<b>1</b>	<b>880,805.00</b>
<b>2</b> Total gross income (Form 199, line 8)	<b>2</b>	<b>880,805.00</b>
<b>3</b> Total expenses and disbursements (Form 199, line 9)	<b>3</b>	<b>883,266.00</b>

**Part II Settle Your Account Electronically for Taxable Year 2017**

<b>4</b> <input type="checkbox"/> Electronic funds withdrawal	<b>4a</b> Amount	<b>4b</b> Withdrawal date (mm/dd/yyyy)
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**Part III Banking Information** (Have you verified the exempt organization's banking information?)

<b>5</b> Routing number _____	<b>7</b> Type of account: <input type="checkbox"/> Checking <input type="checkbox"/> Savings
<b>6</b> Account number _____	

**Part IV Declaration of Officer**

I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, Box 4, I authorize an electronic funds withdrawal for the amount listed on line 4a.

Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2017 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's fee liability, the exempt organization will remain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements to be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. **If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.**

<b>Sign Here</b>			
	Signature of officer	Date	<b>EXECUTIVE DIRECTOR</b>

**Part V Declaration of Electronic Return Originator (ERO) and Paid Preparer.**

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2017 e-file Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

<b>ERO</b> ERO's- Signature	<b>SCHETTLER MACY &amp; ASSOCIATES</b>	Date	Check if also paid preparer <input checked="" type="checkbox"/>	Check if self-employed <input type="checkbox"/>	ERO's PTIN <b>P00922103</b>
<b>Must Sign</b> Firm's name (or yours if self-employed) and address	<b>SCHETTLER MACY &amp; ASSOCIATES</b> <b>110 COUNTRY ESTATES CIRCLE, SUITE 2</b> <b>RENO, NV</b>			FEIN <b>47-2177559</b>	ZIP code <b>89511</b>

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

<b>Paid Preparer Must Sign</b> Paid preparer's signature	Date	Check if self-employed <input type="checkbox"/>	Paid preparer's PTIN
Firm's name (or yours if self-employed) and address			FEIN
			ZIP code

MAIL TO:  
 Registry of Charitable Trusts  
 P.O. Box 903447  
 Sacramento, CA 94203-4470  
 (916) 210-6400

WEB SITE ADDRESS:  
[www.ag.ca.gov/charities/](http://www.ag.ca.gov/charities/)

**ANNUAL  
 REGISTRATION RENEWAL FEE REPORT  
 TO ATTORNEY GENERAL OF CALIFORNIA**

Section 12586 and 12587, California Government Code  
 11 Cal. Code Regs. section 301-307, 311 and 312

Failure to submit this report annually no later than the 15th day of the 5th month after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties as defined in Government Code section 12586.1. IRS extensions will be honored.

State Charity Registration Number: <b>CT 92916</b>  <b>SIERRA NEVADA ALLIANCE</b> <small>Name of Organization</small>  <b>P.O. BOX 7989</b> <small>Address (Number and Street)</small>  <b>SOUTH LAKE TAHOE, CA 96158</b> <small>City or Town, State and ZIP Code</small>	Check if: <input type="checkbox"/> Change of address  <input type="checkbox"/> Amended report  Corporate or Organization No. <u>1880003</u>  Federal Employer I.D. No. <u>77-0343881</u>
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**ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311, and 312)**  
 Make Check Payable to Attorney General's Registry of Charitable Trusts

Gross Receipts	Fee	Gross Annual Revenue	Fee	Gross Annual Revenue	Fee
Less than \$25,000	0	Between \$100,001 and \$250,000	\$50	Between \$1,000,001 and \$10 million	\$150
Between \$25,000 and \$100,000	\$25	Between \$250,001 and \$1 million	\$75	Between \$10,000,001 and \$50 million	\$225
				Greater than \$50 million	\$300

**PART A - ACTIVITIES**

For your most recent full accounting period (beginning 07/01/2017 ending 06/30/2018 ) list:  
 Gross annual revenue \$ 875,844. Total assets \$ 289,819.

**PART B - STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT**

**Note:** If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.

	Yes	No
1. During this reporting period, were there any contracts, loans, leases or other financial transactions between the organization and any officer, director or trustee thereof either directly or with an entity in which any such officer, director or trustee had any financial interest?		X
2. During this reporting period, were there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?		X
3. During this reporting period, did non-program expenditures exceed 50% of gross revenue?		X
4. During this reporting period, were any organization funds used to pay any penalty, fine or judgment? If you filed a Form 4720 with the Internal Revenue Service, attach a copy.		X
5. During this reporting period, were the services of a commercial fundraiser or fundraising counsel for charitable purposes used? If "yes," provide an attachment listing the name, address, and telephone number of the service provider.		X
6. During this reporting period, did the organization receive any governmental funding? If so, provide an attachment listing the name of the agency, mailing address, contact person, and telephone number. <span style="float:right"><b>SEE STATEMENT 8</b></span>	X	
7. During this reporting period, did the organization hold a raffle for charitable purposes? If "yes," provide an attachment indicating the number of raffles and the date(s) they occurred.		X
8. Does the organization conduct a vehicle donation program? If "yes," provide an attachment indicating whether the program is operated by the charity or whether the organization contracts with a commercial fundraiser for charitable purposes.		X
9. Did your organization have prepared an audited financial statement in accordance with generally accepted accounting principles for this reporting period?	X	

Organization's area code and telephone number (530) 542-4546

Organization's e-mail address INFO@SIERRANEVADAALLIANCE.ORG

I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete.

**JENNY HATCH**
**EXECUTIVE DIRECTOR**

Signature of authorized officer
Printed Name
Title
Date





AGREEMENT NUMBER <b>18ACHY25-C150</b>
REGISTRATION NUMBER

**1. This Agreement is entered into between the State Agency and the Contractor named below:**

STATE AGENCY'S NAME

OPR / CaliforniaVolunteers

CONTRACTOR'S NAME

Sierra Nevada Alliance

2. The term of this Agreement is: **July 1, 2018** through **December 31, 2019**



3. The maximum amount of this Agreement is: **\$407,525.00**  
 Four Hundred Seven Thousand, Five Hundred Twenty-Five Dollars & 00/100

4. The parties agree to comply with the terms and conditions of the following exhibits which are by this reference made a part of the Agreement.

- Exhibit A – Program Narrative, Performance Measures, and Program Diagram
- Exhibit B – Budget Form, Budget Narrative, and Confirmed Match Assurances
- Exhibit C\* – State General Terms and Conditions  
<http://www.dgs.ca.gov/ols/Resources/StandardContractLanguage.aspx> **GTC 610**
- Exhibit D – CaliforniaVolunteers Policies and Requirements
- Exhibit E\* – Federal Regulations and 2018 General and Program-Specific Terms and Conditions  
<http://www.ecfr.gov/cgi-bin/text-idx?ID=9e5466ae66b0b60241f448502b41433b&mc=true&tpl=/ecfrbrowse/Title45/45chapterXXV.tpl>
- <https://egrants.cns.gov/termsandconditions/2018GeneralTC508-20171101.pdf>
- <https://egrants.cns.gov/termsandconditions/508Final2018ACSNPProgramSpecificTC20180611.pdf>
- Exhibit F – AmeriCorps Program Assurances and Certifications
- Exhibit G – Resource and Reference Materials
- Exhibit H – Criminal History Checks Certification
- Exhibit I - CNCS and CV Branding and Messaging Guidance

**Items shown with an Asterisk (\*), are hereby incorporated by reference and made part of this agreement as if attached hereto.**

**IN WITNESS WHEREOF, this Agreement has been executed by the parties hereto.**

<b>CONTRACTOR</b>		<b>California Department of General Services Use Only</b>
CONTRACTOR'S NAME (if other than an individual, state whether a corporation, partnership, etc.) <b>Sierra Nevada Alliance</b>		
BY (Authorized Signature) 	DATE SIGNED (Do not type)	
PRINTED NAME AND TITLE OF PERSON SIGNING <b>Jenny Hatch, Executive Director</b>		
ADDRESS <b>PO Box 7989, South Lake Tahoe, CA 96158</b>		
<b>STATE OF CALIFORNIA</b>		
AGENCY NAME <b>OPR / CaliforniaVolunteers</b>		
BY (Authorized Signature) 	DATE SIGNED (Do not type)	
PRINTED NAME AND TITLE OF PERSON SIGNING <b>Karen Baker, Chief Service Officer</b>		<input checked="" type="checkbox"/> Exempt per: PCC 10295
ADDRESS <b>1400 10<sup>th</sup> Street, Sacramento, CA 95814</b>		

**PAYEE DATA RECORD**

(Required when receiving payment from the State of California in lieu of IRS W-9 or W-7)

STD 204 (Rev. 5/2018)

<b>1</b>	<p><b>INSTRUCTIONS:</b> Type or print the information. Complete all information on this form. Sign, date, and return to the state agency (department/office) address shown in Box 6. Prompt return of this <b>fully completed</b> form will prevent delays when processing payments.</p> <p>Information provided in this form will be used by California state agencies to prepare Information Returns (Form1099). See next page for more information and Privacy Statement.</p> <p><b>NOTE:</b> Governmental entities, i.e. federal, state, and local (including school districts), are not required to submit this form.</p>					
<b>2</b>	<p><b>BUSINESS NAME</b> (As shown on your income tax return) Sierra Nevada Alliance</p>					
<p><b>SOLE PROPRIETOR, SINGLE MEMBER LLC, INDIVIDUAL</b> (Name as shown on SSN or ITIN) Last, First, MI</p>				<p><b>E-MAIL ADDRESS</b> jenny@sierranevadaalliance.org</p>		
<p><b>MAILING ADDRESS</b> PO Box 7989</p>			<p><b>BUSINESS ADDRESS</b> same</p>			
<p><b>CITY</b> South Lake Tahoe</p>		<p><b>STATE</b> Ca</p>	<p><b>ZIP CODE</b> 96158</p>	<p><b>CITY</b> South Lake Tahoe</p>		
		<p><b>STATE</b> Ca</p>	<p><b>ZIP CODE</b> 96158</p>			
<b>3</b>	<p><b>ENTER FEDERAL EMPLOYER IDENTIFICATION NUMBER (FEIN):</b> 7 7 0 3 4 3 8 8 1</p>					
<b>PAYEE ENTITY TYPE</b>	<p><input type="checkbox"/> <b>PARTNERSHIP</b></p> <p><input type="checkbox"/> <b>ESTATE OR TRUST</b></p>					<p><b>NOTE:</b> Payment will not be processed without an accompanying taxpayer identification number.</p>
<b>CHECK ONE BOX ONLY</b>	<p><b>CORPORATION:</b></p> <p><input type="radio"/> <b>MEDICAL</b> (e.g., dentistry, psychotherapy, chiropractic, etc.)</p> <p><input type="radio"/> <b>LEGAL</b> (e.g., attorney services)</p> <p><input checked="" type="radio"/> <b>EXEMPT</b> (nonprofit)</p> <p><input type="radio"/> <b>ALL OTHERS</b></p>					
	<p><input type="checkbox"/> <b>SOLE PROPRIETOR, INDIVIDUAL, OR SINGLE MEMBER LLC</b> (Disregarded Entity)</p> <p><b>ENTER SSN OR ITIN:</b> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/> <input type="text"/></p> <p><small>Social Security Number (SSN) or Individual Taxpayer Identification Number (ITIN) are required by authority of California Revenue and Tax Code sections 18646 and 18661</small></p>					
<b>4</b>	<p><input checked="" type="checkbox"/> <b>CALIFORNIA RESIDENT</b> - Qualified to do business in California or maintains a permanent place of business in California.</p> <p><input type="checkbox"/> <b>CALIFORNIA NON RESIDENT</b> (see next page for more information) - Payments to nonresidents for services may be subject to state income tax withholding.</p> <p><input type="radio"/> No services performed in California.</p> <p><input type="radio"/> Copy of Franchise Tax Board waiver of state withholding attached.</p>					
<b>5</b>	<p><b>I hereby certify under penalty of perjury that the information provided on this document is true and correct. Should my residency status change, I will promptly notify the state agency below.</b></p>					
<p><b>AUTHORIZED PAYEE REPRESENTATIVE'S NAME</b> (Type or Print) Jenny Hatch</p>			<p><b>TITLE</b> Executive Director</p>		<p><b>TELEPHONE</b> (include area code) 530-542-4546</p>	
<p><b>SIGNATURE</b></p>			<p><b>DATE</b> 2/15/2019</p>	<p><b>E-MAIL ADDRESS</b> jenny@sierranevadaalliance.org</p>		
<b>6</b>	<p><b>Please return completed form to:</b></p>					
<p><b>DEPARTMENT/OFFICE</b> Department of Conservation</p>			<p><b>UNIT/SECTION</b></p>			
<p><b>MAILING ADDRESS</b> 801 K Street, MS 24-01</p>			<p><b>TELEPHONE</b> (include area code) 9163221080</p>	<p><b>FAX</b></p>		
<p><b>CITY</b> Sacramento</p>		<p><b>STATE</b> CA</p>	<p><b>ZIP CODE</b> 95814</p>	<p><b>E-MAIL ADDRESS</b> webmaster@conservation.ca.gov</p>		

**PAYEE DATA RECORD**

(Required when receiving payment from the State of California in lieu of IRS W-9 or W-7)

STD 204 (Rev. 5/2018)

<b>1</b>	<p><b>Requirement to Complete the Payee Data Record, STD 204</b></p> <p>A completed Payee Data Record, STD 204 form, is required for all payees (non-governmental entities or individuals) entering into a transaction that may lead to a payment from the state. Each state agency requires a completed, signed, and dated STD 204 on file; therefore, it is possible for you to receive this form from multiple state agencies with which you do business.</p> <p>Payees who do not wish to complete the STD 204 may elect not to do business with the state. If the payee does not complete the STD 204 and the required payee data is not otherwise provided, payment may be reduced for federal and state backup withholding. Amounts reported on Information Returns (Form 1099) are in accordance with the Internal Revenue Code (IRC) and the California Revenue and Taxation Code (R&amp;TC).</p>
<b>2</b>	<p>Enter the payee's legal business name. The name must match the name on the payee's tax return as filed with the federal Internal Revenue Service. Sole proprietorships and single member limited liability companies (LLCs) must also include the owner's full name. An individual must list his/her full name as shown on the SSN or as entered on the W-7 form for ITIN.</p> <p>The mailing address should be the address at which the payee chooses to receive correspondence. The business address is the address of the business' physical location.</p>
<b>3</b>	<p>Check only <b>one</b> box that corresponds to the payee business type. Corporations must check the box that identifies the type of corporation.</p> <p>The State of California requires that all parties entering into business transactions that may lead to payment(s) from the state provide their Taxpayer Identification Number (TIN). The TIN is required by the R&amp;TC sections 18646 and 18661 to facilitate tax compliance enforcement activities and the preparation of Form 1099 and other information returns as required by the IRC section 6109(a) and R&amp;TC section 18662 and its regulations.</p> <p>Payees must provide <b>one</b> of the following TINs on this form: social security number (SSN), individual taxpayer identification number (ITIN), or federal employer identification number (FEIN). The TIN for sole proprietorships, single member LLC (disregarded entities), and individuals is the SSN or ITIN. Only partnerships, estates, trusts, corporations, and LLCs (taxed as partnerships or corporations) will enter their FEIN.</p>
<b>4</b>	<p><b>Are you a California resident or nonresident?</b></p> <p>A corporation will be defined as a "resident" if it has a permanent place of business in California or is qualified through the Secretary of State to do business in California.</p> <p>A partnership is considered a resident partnership if it has a permanent place of business in California. An estate is a resident if the decedent was a California resident at time of death. A trust is a resident if at least one trustee is a California resident.</p> <p>For individuals and sole proprietors, the term "resident" includes every individual who is in California for other than a temporary or transitory purpose and any individual domiciled in California who is absent for a temporary or transitory purpose. Generally, an individual who comes to California for a purpose that will extend over a long or indefinite period will be considered a resident. However, an individual who comes to perform a particular contract of short duration will be considered a nonresident.</p> <p>Payments to all nonresidents may be subject to withholding. Nonresident payees performing services in California or receiving rent, lease, or royalty payments from property (real or personal) located in California will have 7% of their total payments withheld for state income taxes. However, no withholding is required if total payments to the payee are \$1,500 or less for the calendar year.</p> <p>For information on Nonresident Withholding, contact the Franchise Tax Board at the numbers listed below:</p> <p style="text-align: center;">Withholding Services and Compliance Section: 1-888-792-4900      E-mail address: <a href="mailto:wscs.gen@ftb.ca.gov">wscs.gen@ftb.ca.gov</a>  For hearing impaired with TDD, call: 1-800-822-6268      Website: <a href="http://www.ftb.ca.gov">www.ftb.ca.gov</a></p>
<b>5</b>	Provide the name, title, email address, signature, and telephone number of the individual completing this form. Provide the date the form was completed.
<b>6</b>	This section must be completed by the state agency requesting the STD 204.

**Privacy Statement**

Section 7(b) of the Privacy Act of 1974 (Public Law 93-579) requires that any federal, state, or local governmental agency, which requests an individual to disclose their social security account number, shall inform that individual whether that disclosure is mandatory or voluntary, by which statutory or other authority such number is solicited, and what uses will be made of it.

It is mandatory to furnish the information requested. Federal law requires that payment for which the requested information is not provided is subject to federal backup withholding and state law imposes noncompliance penalties of up to \$20,000.

You have the right to access records containing your personal information, such as your SSN. To exercise that right, please contact the business services unit or the accounts payable unit of the state agency(ies) with which you transact that business.

All questions should be referred to the requesting state agency listed on the bottom front of this form.